



12

2022 - 2030

Capital Budget Forecast



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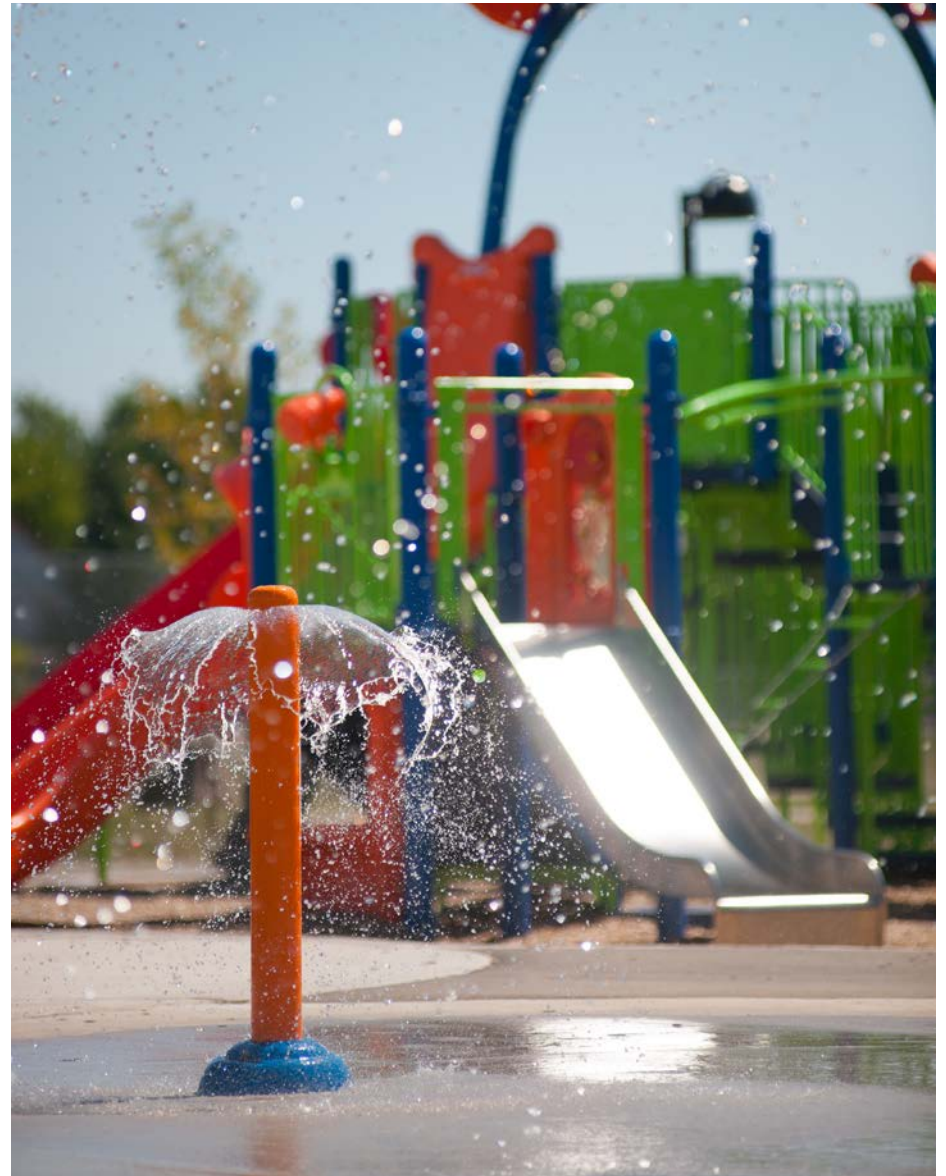
# Overview

## Introduction

The capital forecast provides for the investment in the public infrastructure that is essential to the delivery of municipal services to the community. In preparing the forecast, the Town must balance the need for infrastructure expansion to service the growing community, with investment in infrastructure renewal to maintain existing assets in a state of good repair. The foundation of the capital forecast is the detailed studies and planning exercises undertaken by the Town, including various fiscal impact analyses, the 2015 Development Charge Background Study, condition assessments, master plans and the Town's Asset Management Plan. During the preparation of the capital forecast, consideration is given to the feedback gathered through public consultation processes, detailed project designs, current pricing information, as well as priority and timing changes in order to align with updated growth forecasts and asset rehabilitation requirements.

The forecast continues to include the infrastructure that services growth in the Derry Green Business Park, Boyne, Sherwood and Bristol Secondary Survey areas as well as the Town-wide infrastructure renewal and replacement requirements. Aside from a few exceptions (examples - planning and fiscal studies, storm water monitoring, etc.), the forecast does not yet incorporate the costs or revenues associated with the development of the Sustainable Halton Lands, as those will be introduced following the completion of the 2021 Development Charge By-law update.

For purposes of presentation, the capital forecast is presented in 2021 dollars. The 9-year capital forecast has a gross value of \$864.9 million that has been funded through a variety of revenue sources. The forecast assumes that the funding strategies for asset management, including the \$1.0 million incremental annual contribution to the Infrastructure Renewal Reserves and lifecycle costing reserve contributions for new assets, are continued throughout the planning horizon. Without the funding associated with these strategies, the forecast will require revision.



# Overview

## Growth Forecast

Growth in Milton is expected to continue through to the end of the forecast as the Halton Urban Structure Plan (HUSP) lands progress towards build-out and intensification occurs. The Province released final versions of the updates to the Growth Plan for the Greater Golden Horseshoe, the Greenbelt Plan, and the Niagara Escarpment Plan on May 18, 2017. All of these plans have since come into effect; however, transition rules permit upper tier municipalities to update Official Plans until 2022 to conform to the new Provincial Plans. Halton Region is reviewing and updating its official plan and once complete the Town will be required to complete a similar update. These plans will work together to manage growth, build complete communities, curb urban sprawl and protect the natural environment. Highlights of the implications of these plans on Milton were presented in the Capital Budget Summary section on page 38 while detailed information on the full implications for Milton were discussed in the Provincial Plan Release Report, PD-043-17.

The Region's allocation program funds the provision of Regional infrastructure to support growth in Halton. In 2019, Regional Council approved the 2020 Allocation Program and Development Financing Plan to accommodate new growth through 2022. The approved allocation will permit development to continue with additional units of growth within the Boyne Secondary Plan area as well as commence within the Trafalgar Secondary Plan area. Once the related infrastructure and revenues have been further validated they will be included in future budget and forecast updates.

Industrial and commercial growth is also important in ensuring a financially sustainable community with adequate employment opportunities to support a growing population. Non-residential growth is expected to continue within the Derry Green Business Park and the 401 Industrial Business Park, along with commercial and institutional development within the Bristol, Sherwood and Boyne secondary plan areas.

As referenced on page 37 of the Capital Budget Summary, the secondary planning processes for the Milton Education Village (MEV), Agerton and the Trafalgar areas within the Sustainable Halton Lands have been proceeding throughout 2020. The Trafalgar Secondary Plan is currently pending approval from the Region of Halton and the Agerton Secondary Plan requires removal of the employment area overlay through the Region's Municipal Comprehensive Review. The Town has also initiated the various planning studies necessary to support development in the Britannia Secondary Plan area and the MEV is a priority over the next three years to support knowledge-based employment growth over the long-term.

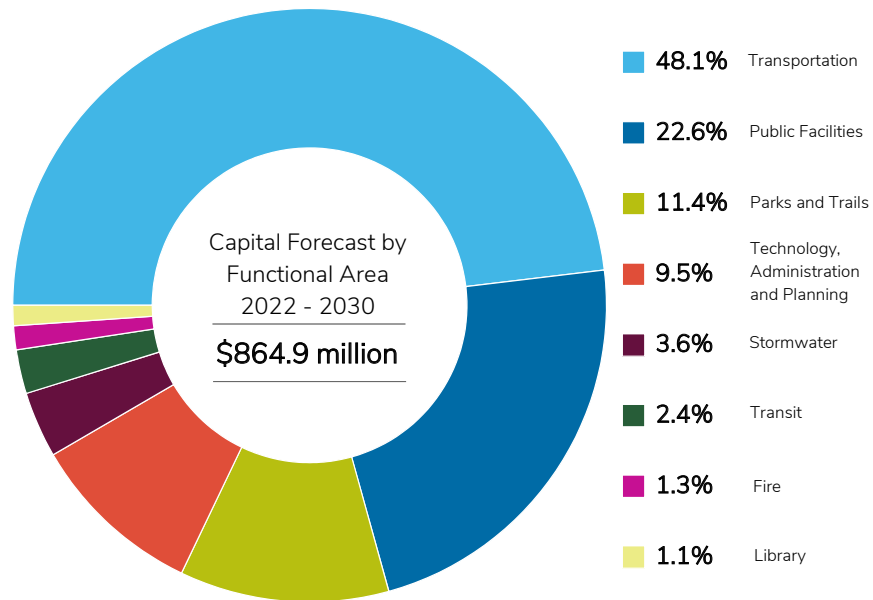
Long term planning for greenfield and intensification growth is essential to Milton's future. The forecast includes investment of \$9.5 million in numerous planning studies to ensure Milton's growth results in a healthy, prosperous, innovative community that has a good balance of urban residential, employment, commercial and multi-use development areas.



# Overview

## Capital Forecast Expenditures

The capital investment that is expected over the nine year forecast is \$864.9 million and includes investment in various classes of assets that are required to meet the service needs of the growing community. As depicted in the following graph, 82.1% of the total forecast is directly related to transportation (roads, bridges and traffic), public facilities, parks and trails.



# Overview

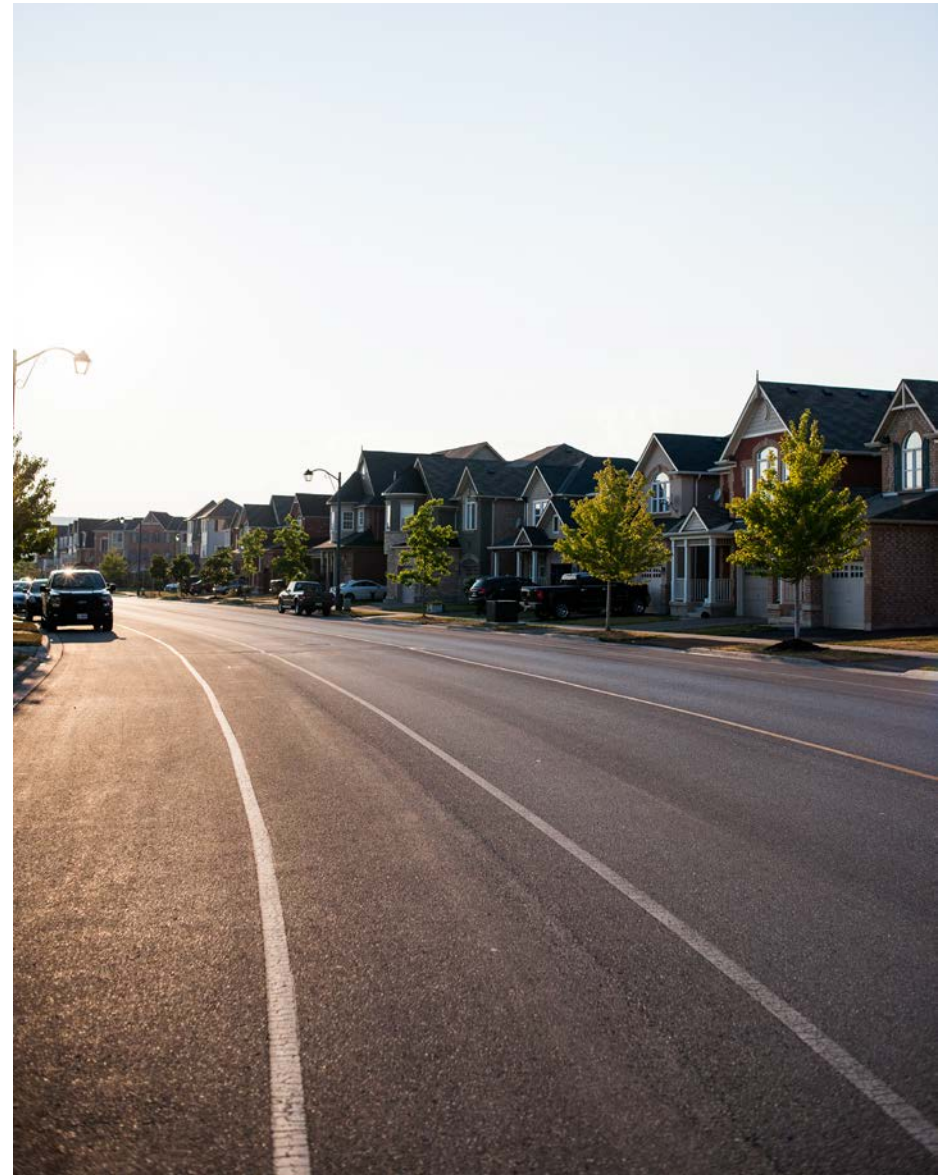
## Top Ten Projects in the Forecast

The top ten significant investments included in the nine year forecast amount to \$437.0 million and are identified below:

Project	Forecast (in millions)
C339000 Asphalt Overlay Program - Construction	\$ 99.0
C330138 Major Road Rehabilitation Program	65.9
C592211 Boyne Community Centre	58.5
C340047 Fifth Line (Derry Road to Britannia Road)	42.3
C595001 Transit Operations Centre	35.7
C521139 Escarpment View Lands (Formerly CMHL Property)	31.1
C340054 Main Street (Fifth Line to Sixth Line)	29.0
C591100 Town Hall Construction/Expansion	28.7
C340070 Louis St. Laurent Extension (Fifth Line to Sixth Line)	28.6
C340060 Sixth Line (Hwy 401 to Derry Road)	18.2
<b>Total</b>	<b>\$ 437.0</b>

Note: C200124 Legislated DC Exemptions was excluded from this list with a forecast of \$18.3 million.

The top ten projects demonstrate Milton's commitment to balanced investment between growth and infrastructure renewal. New facilities, roads expansions and parks represent 62% of the top ten investments, while the infrastructure renewal projects of asphalt overlay and major road rehabilitation comprise 38%.



# Overview

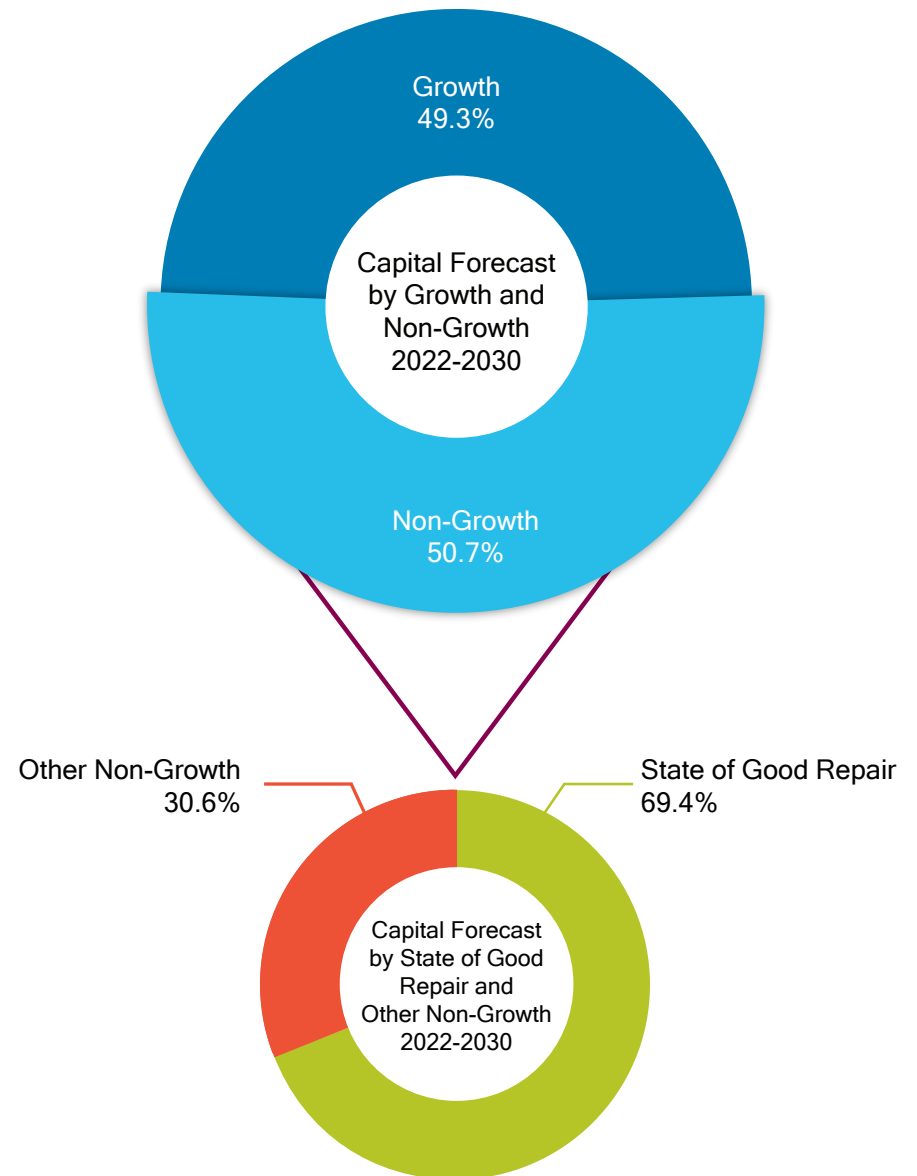
## Capital Forecast Project Breakdown - Growth and Renewal

As illustrated in the following graph, 49.3% (\$426.7 million) of the capital forecast is related to growth projects and 50.7% (\$438.2 million) is related to non-growth. Of the non-growth amount, 69.4% is attributable to infrastructure renewal projects while the remaining 30.6% is related to non-renewal projects such as new technologies, studies and strategic/master plans.

## Asset Renewal and Related Expenditures

One of the biggest challenges facing municipalities today is the renewal of existing infrastructure. Municipal governments have a legislated requirement to develop asset management plans and a number of federal and provincial grants require them. As noted in the Capital Budget Summary section on page 36 an update to the Town's asset management plan (AMP) to include all core assets is ongoing and expected to be finalized in early 2021.

The capital forecast reflects many of the infrastructure renewal requirements identified in the existing asset management plan and underlying studies, including \$200.3 million for roads and bridges redevelopment, \$37.8 million for operations, fire and transit fleet replacement, \$37.3 million for facilities redevelopment and \$29.6 for stormwater rehabilitation.

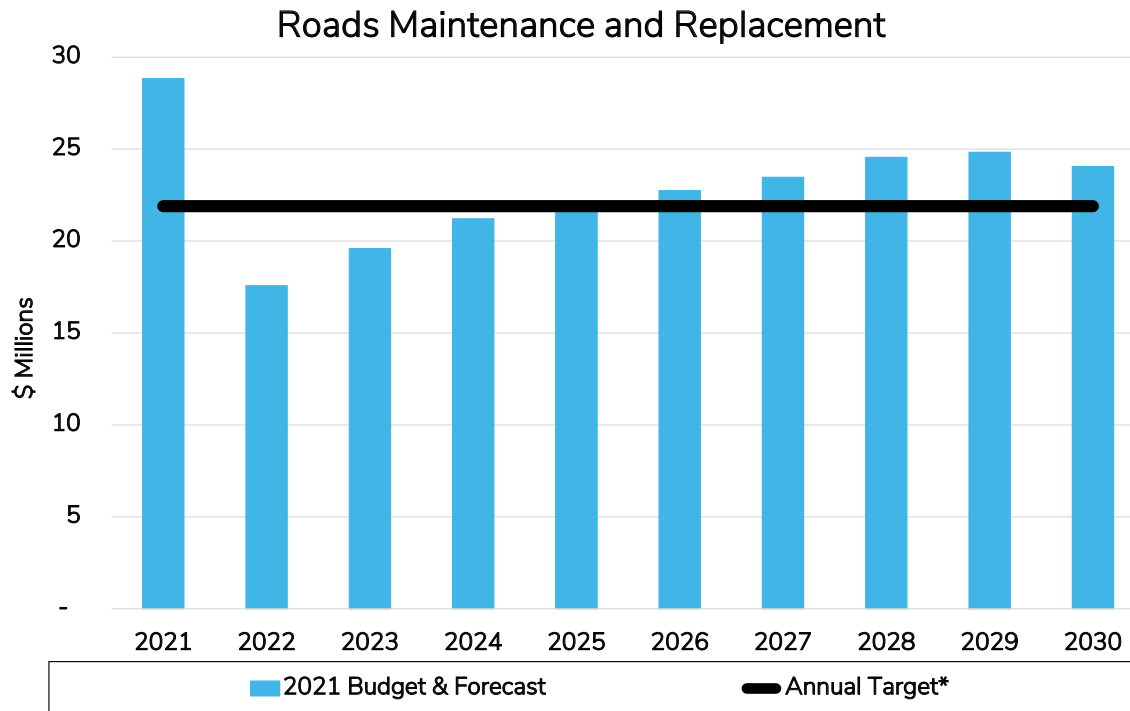


# Overview

## Roads Maintenance and Replacement

The actions taken through the 2020 budget to increase investment over the forecast period for the Town's largest asset class, the road network, is an example of asset management in practice. The 2019 State of Road Infrastructure report (ENG-018-19) identified an annual investment requirement of \$21.9 million in order to sustain the existing assets over the complete lifecycle. As shown in the chart below, progress continues to be made over the forecast period to close the gap, although investment in the asphalt overlay program is weighted towards the end of the forecast period.

It should also be noted that the \$21.9 million target reflected in the following table has not been indexed to account for inflationary pressures or adjusted for any new growth related assets while the expenditure forecast is updated on an annual basis to account for these factors. As new roads are added through construction or assumption the target will increase which will be reflected in State of the Road Infrastructure reports that occur every several years.



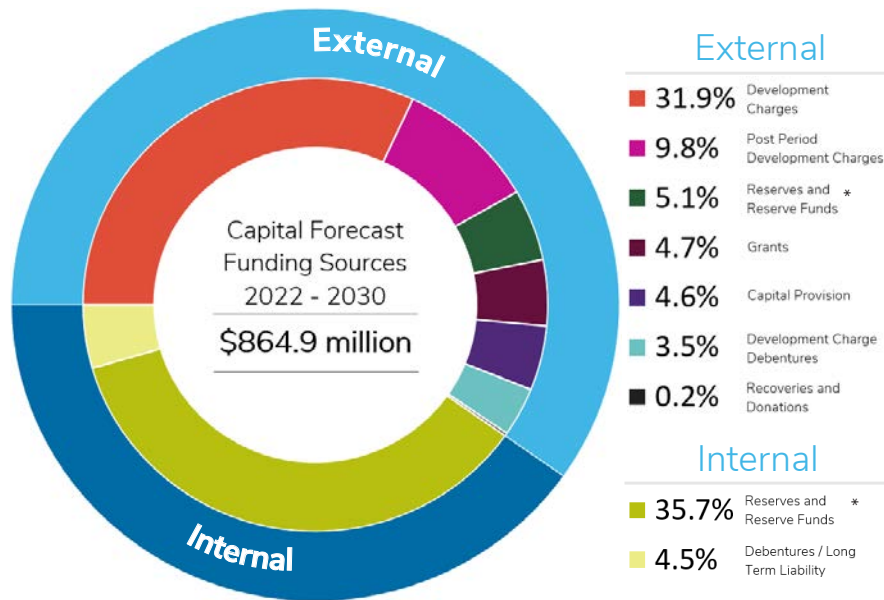
\* Annual target per the State of the Roads Infrastructure Council Report, ENG-018-19, not adjusted for inflation or new assets.



# Overview

## Capital Forecast Funding

The following graph depicts the projected revenue sources used to balance the capital forecast. External sources of revenue account for approximately 60% of forecasted capital funding, largely from development charges, post period development charges and the capital provision reserve. Post period development charges are development charges that are anticipated to be collected through future development charge by-laws. The remaining external sources of funding are grants, externally-funded debentures, recoveries and donations. The balance of the forecast is financed from internal sources that include reserves and reserve funds and debentures.



\* Reserves and Reserve funds are allocations of revenues that have been set aside by Council or are required by legislation and can be funded from both external and internal sources.

## Growth Funding

Development charges are an important tool in the financing of the Town's growth related infrastructure. Development charge revenues of \$276.0 million as well as development charge debentures of \$30.0 million are included in the capital forecast. This revenue stream is collected through By-laws 053-2016 and 100-2016 which were prepared in accordance with the legislative amendments to the Development Charges Act, 1997. As previously discussed in the Capital Budget Summary the Town is undergoing an update to the Development Charge By-laws to reflect the numerous recent legislative changes. Changes in development charge eligible services, increased costs to administer the new legislation along with any financing costs or exemptions related to secondary dwelling units will be addressed in future budgets.

Post period development charges for projects supporting growth beyond 2025 represent an additional \$86.0 million of the capital forecast funding. Through the use of financial agreements in previously approved secondary planning areas, residential developers contribute additional funds to support the growth within the community in the form of a per unit capital provision contribution payment. \$39.7 million in funding collected through these agreements is applied in the forecast to growth-related programs in order to compensate for the changes to the Development Charges Act, 1997 that reduced the amount of cost recovery that was available to municipalities.

# Overview

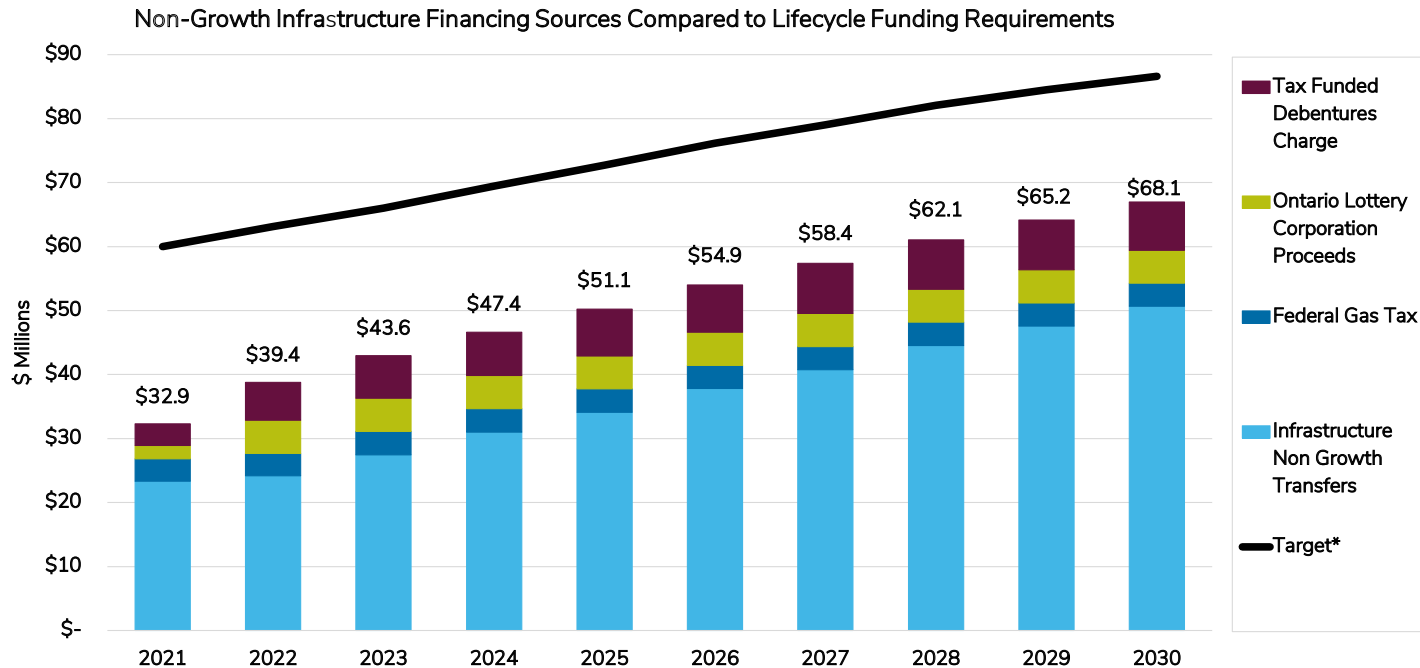
## Non Growth Infrastructure Funding

Infrastructure renewal is funded from a combination of reserves and reserve funds, grants and the issuance of debentures. While the Town's latest update to the Asset Management Plan is ongoing, the previous Asset Management Plan suggested that the Town had an annual infrastructure funding deficit of \$33.2 million. Inadequate funding of capital replacement reserves will limit the Town's ability to maintain current service levels into the future as sufficient funding will not be available to invest in keeping the assets in a state of good repair.

A capital funding strategy was introduced through the 2018 budget that included an additional annual \$1.0 million investment in infrastructure renewal to begin to address the infrastructure funding deficit. The 2021 operating budget also includes increases in contributions to the

Infrastructure Renewal Reserves to provide for the future rehabilitation needs of growth related assets (either constructed by the Town or assumed from developers following the construction of local neighbourhoods). These increased contributions are necessary to support the long-term infrastructure renewal needs of the Town. They will grow the long-term reserve balances to more sustainable levels in the nine-year forecast period. Without these incremental annual contributions to reserves, the infrastructure renewal needs of Milton will exceed the available funding.

As shown in the graph below, even with the further incremental investments, an annual deficit is still projected by the end of the forecast period when comparing the total funding supporting non growth infrastructure with the life cycle funding requirements.



\*Represents the PSAB figure from the 2017 Asset Management Plan (AMP), adjusted to account for new assets that are expected to be constructed or assumed.

# Overview

## Reserves and Reserve Funds

Reserves and reserve funds are a critical component of the long term funding of the capital forecast representing 40.8% of the total funding. Of that amount, approximately 85% supports non-growth related projects including road, stormwater and park rehabilitation projects as well as the Town portion of growth capital projects and information technology equipment replacement.

A comprehensive description and use of the Town's reserves and reserve funds is included in the Supplementary Information section on pages 370 to 378. An analysis and commentary on the reserve and reserve fund forecast is presented in the Reserves and Reserve Funds section on pages 317 to 329.

## Grants

The Town has utilized funding received from the Federal Gas Tax program (FGT) to finance road infrastructure projects in the capital budget and forecast. The nine year capital forecast is projected to use \$33.2 million of FGT funding to help build and revitalize roads and bridges. The forecast also reflects \$7.8 million of Provincial and Federal funding through the Investing in Canada Infrastructure Program to support the Transit Operations Centre.

## Debentures

Debenture financing is a tool used by municipalities to support investment in infrastructure projects prior to accumulating sufficient savings to fully cash flow the program. Debentures are a key component of Milton's overall financial plan as they are used to enable the timely construction of capital projects. Debenture funding included in the capital forecast totals \$69.2 million. Of this amount, \$47.0 million is non-growth debt, including tax supported and Property Transactions Reserve Fund debt, and \$30.0 million is growth related debentures to be serviced from future Development Charge revenues.

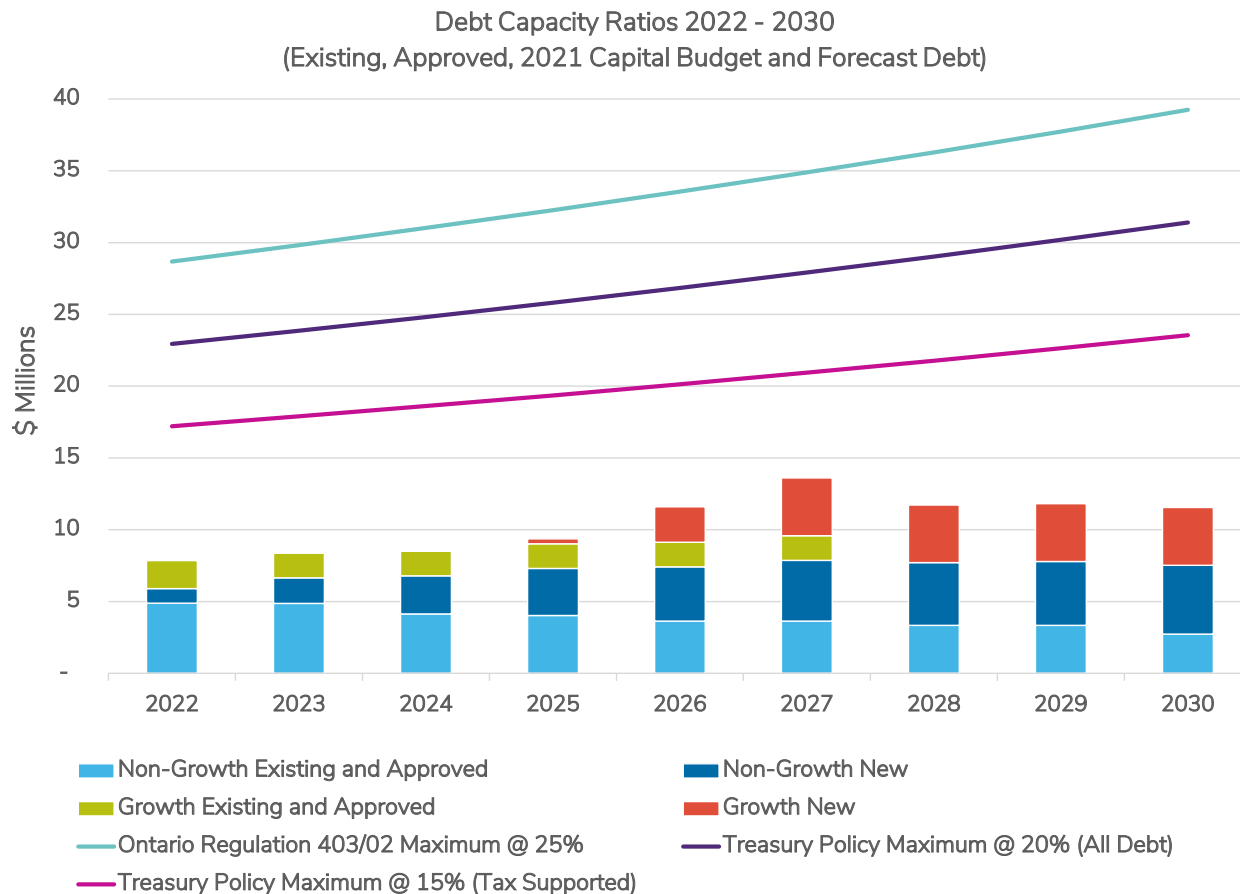


# Overview

## Debt Capacity

As previously discussed in the Capital Budget Summary section on pages 29 to 31 the Town is limited in the amount of allowable debentures by the Province through Ontario Regulation 403/02 as well as through Financial Management – Treasury Policy No. 116. Debt capacity is calculated as the ratio of debenture payments to the Town’s own source revenues and is capped by the Provincial Regulation at 25%. These limits are in place to ensure the Town maintains a reasonable and

affordable level of debenture financing and has the capability to manage the annual debenture payments. Milton continues to remain within the stated debenture capacity limits, as illustrated in the following graph. It is important to note that an increased reliance on tax supported debt is required to finance the annual capital program. As demonstrated in the Fiscal Impact Study presented through CORS-062-17, the debt capacity will be further pressured after the Sustainable Halton Lands are introduced into the forecast.



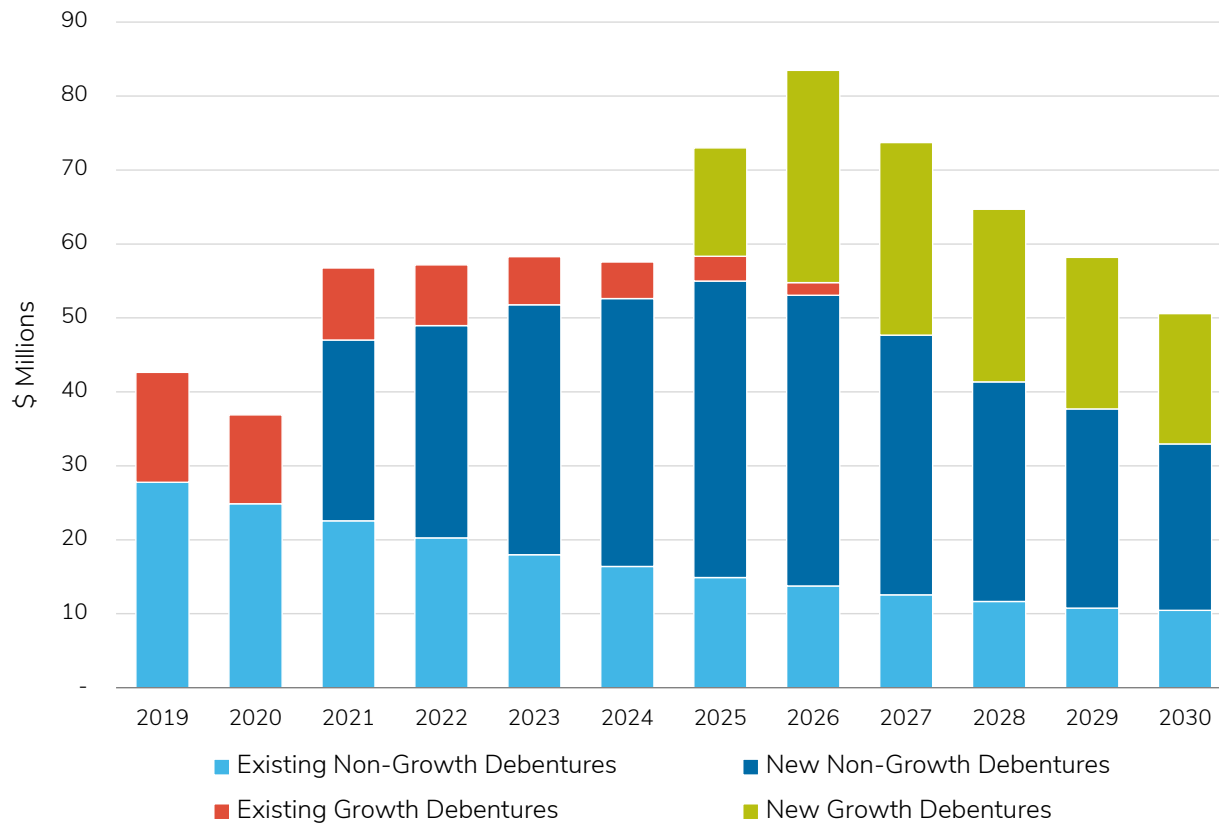
Note: Excludes loan guarantees for Milton Hydro Holdings Inc. and Milton Energy and Generation Solutions Inc.

# Overview

The following graph depicts Milton's annual debenture principal outstanding by debenture type forecast. Non-growth debentures will experience a gradual increase in principal outstanding over the first four years of the forecast before they start declining in 2026. Additional growth

related debentures are projected starting in 2025 and are expected to reach a peak in 2026 before starting a gradual decline. Overall, debenture principal outstanding is anticipated to gradually increase to \$83.5 million in 2026 before declining to \$50.6 million in 2030.

### Debenture Principal Outstanding



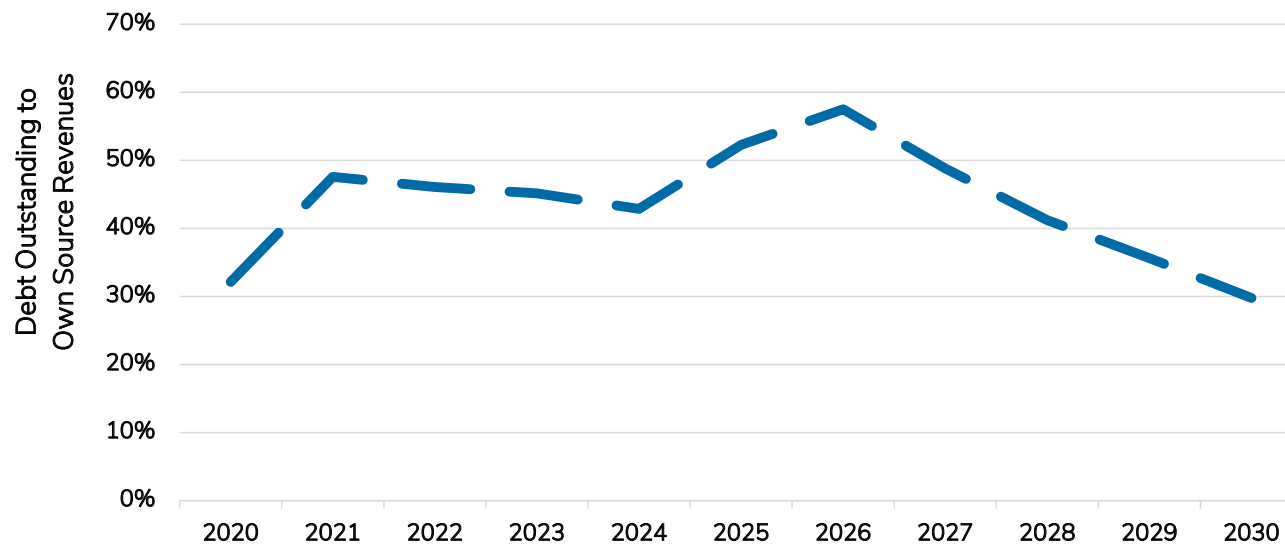
Note: Excludes loan guarantees for Milton Hydro Holdings Inc. and Milton Energy and Generation Solutions Inc.

# Overview

As shown in the graph below, another measure is to compare the debenture principal outstanding to the Town's own source revenue. The

Town's debenture burden increases to a maximum of 58% of the own source revenues in 2026 and then begins to decline to 30% in 2030.

### Debt Outstanding Per Own Source Revenues



Note: Excludes loan guarantees for Milton Hydro Holdings Inc. and Milton Energy and Generation Solutions Inc.

The debenture forecast presented does not reflect the projected debentures required to support infrastructure investment to service growth within the Sustainable Halton Lands as these projects have not been incorporated within the capital forecast. The debenture forecast also assumes the asset management funding strategies, including the \$1.0 million incremental annual contribution to the Infrastructure Renewal Reserves as well as reserve contributions for lifecycle costing of new growth assets, are continued.

Also excluded from the figures above are any principal or payments in relation to the Town's loan guarantees in favour of Milton Hydro Holdings Inc. and Milton Energy and Generation Solutions Inc. (MEGS). These loans remain in good standing and no claims on the guarantees have been made. The upset limit associated with those guarantees amounts to a principal amount of \$15.6 million.

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Executive Services</b>									
<b>Office of the CAO</b>									
C100102 Corporate Strategic Plan		207,030				207,030			
C100118 Sundry Land Acquisitions	8,590,200								
C100128 Strategic Plan Implementation			155,128				155,128		
<b>Total Office of the CAO</b>	<b>8,590,200</b>	<b>207,030</b>	<b>155,128</b>			<b>207,030</b>	<b>155,128</b>		
<b>Fire Fleet Equipment Replacement</b>									
C700100 Chief Officers Vehicles		78,020			78,020			78,020	
C700101 Replace/Refurbish Tanker Trucks				865,200					172,088
C700107 Replace/Refurbish Pumper/Rescue Units				2,626,500	54,631				875,500
C700109 Replace Fire Prevention Vehicles					148,043				
C700112 Replace Pick-Up Trucks	169,147	81,422		87,725	70,022	162,843	87,725		
C700115 Aerial Replacement/Refurbishment					1,934,181				
C700121 Water Supply Unit Replacement		179,166							
C700122 Trailer Replacement		20,844				6,415			
C700123 Rescue Truck Replacement/Refurbishment	954,810		790,371	83,865					
C700125 Training Vehicle Replacement	78,020								76,491
C700126 Off Road Vehicle Replacement					51,479				
C700128 Replace Special Operations Radio Vehicle		81,422							
C700130 Utility Vehicle Replacement	81,422							81,422	
<b>Total Fire Fleet Equipment Replacement</b>	<b>1,283,399</b>	<b>440,874</b>	<b>790,371</b>	<b>3,663,290</b>	<b>2,336,376</b>	<b>169,258</b>	<b>87,725</b>	<b>159,442</b>	<b>1,124,079</b>
<b>Fire - Replacement</b>									
C720100 Rapid Intervention Equipment Replacement				15,450					
C720101 Helmet Replacement						17,510			
C720102 Breathing Apparatus Replacement				37,080		89,610			
C720103 Hazardous Material Equipment Replacement		25,750		25,750					25,750
C720115 Thermal Image Camera Replacement		28,840							
C720118 Firefighting Hose Replacement			41,200						
C720120 Vehicle Extrication Equipment Replacement			61,800						
C720122 Special Operations Equipment Replacement			25,750			25,750			25,750
C720123 Personal Protective Clothing Replacement				245,140					
C720124 Firefighting Equipment Replacement	12,360					12,360			
C720127 Defibrillators Replacement		56,650							56,650
C720128 Emergency Medical Equipment Replacement	12,360			12,360			12,360		
C720135 Air Monitoring Replacement			16,480			16,480			16,480
C720148 Generators & Lighting Equip Replacement	15,450								
C720157 Bunker Gear Replacement - Employee Turnover	28,297	28,297	28,297	28,297	28,297	28,297	28,297	28,297	
C720159 Battery & Radio Parts Replacement	15,450				15,450	15,450			
<b>Total Fire - Replacement</b>	<b>83,917</b>	<b>139,537</b>	<b>173,527</b>	<b>364,077</b>	<b>43,747</b>	<b>205,457</b>	<b>40,657</b>	<b>28,297</b>	<b>124,630</b>
<b>Fire - Growth</b>									
C730158 Specialized Equipment Training Structure Growth	36,050								
<b>Total Fire - Growth</b>	<b>36,050</b>								
<b>Fire</b>									
C740101 Electronic Accountability System		51,500							
C740102 Dry Hydrant Systems		20,600							
C740103 Commission of Fire Accreditation		20,600							
<b>Total Fire</b>		<b>92,700</b>							
<b>Total Executive Services</b>	<b>9,993,566</b>	<b>880,141</b>	<b>1,119,026</b>	<b>4,027,367</b>	<b>2,380,123</b>	<b>581,745</b>	<b>283,510</b>	<b>187,739</b>	<b>1,248,709</b>

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Corporate Services</b>									
<b>Finance</b>									
C200100 Development Charges Study				257,500					257,500
C200101 Asset Management Plan					257,500				
C200103 Program Based Budgeting		77,250							
C200111 User Fee Update	77,250				77,250	77,250			
C200123 Special Financial Studies	375,950	128,750		185,400					
C200124 Legislated DC Exemptions	2,454,000	2,576,000	2,689,000	2,015,000	1,736,000	1,750,000	1,700,000	1,700,000	1,700,000
<b>Total Finance</b>	<b>2,907,200</b>	<b>2,782,000</b>	<b>2,689,000</b>	<b>2,457,900</b>	<b>2,070,750</b>	<b>1,827,250</b>	<b>1,700,000</b>	<b>1,700,000</b>	<b>1,957,500</b>
<b>Human Resources</b>									
C220104 Employee Strategic Development	30,900		30,900		30,900		30,900		30,900
C220106 Compensation Plan	87,550					87,550			
C220108 Pay Equity Review	51,500					51,500			
C220109 Health and Safety Audit/Implementation	30,900	30,900	46,350	30,900	30,900	46,350	30,900	30,900	30,900
C220110 Workplace Accommodation	15,450	15,450	15,450	15,450	15,450	15,450	15,450	15,450	15,450
<b>Total Human Resources</b>	<b>216,300</b>	<b>46,350</b>	<b>92,700</b>	<b>46,350</b>	<b>77,250</b>	<b>200,850</b>	<b>77,250</b>	<b>46,350</b>	<b>77,250</b>
<b>Information Technology</b>									
C240003 Technology Strategic Plan				157,219				157,219	
C240004 Technology Replacement/Upgrade	180,250	180,250	206,000	206,000	231,750	206,000	180,250	180,250	231,750
C240005 Phone System Changes/Upgrade	77,250	103,000	77,250	77,250	77,250	77,250	77,250	77,250	77,250
C240006 PC Workstation Complement Changes	25,750	25,750	25,750	25,750	25,750	25,750	25,750	25,750	25,750
C240009 E-Services Strategy/Implementation	128,750	128,750	128,750	128,750	128,750	128,750	128,750	128,750	128,750
C240011 GIS Service Delivery	217,206	217,206	237,806	237,806	258,406	258,406	258,406	258,406	258,406
C240014 Application Software Update	206,000	77,250	77,250	77,250	77,250	77,250	77,250	77,250	77,250
C240015 Legacy Systems			77,250		3,605,000			3,090,000	
C240025 Photocopiers	154,500					206,000			
C240027 Radio Communications	463,500	103,000				103,000			
C240028 Milton Air Photo Mapping	30,900		30,900		30,900		30,900		30,900
C240119 Enterprise Content Management	618,000	309,000	128,750	128,750	103,000	103,000	103,000	103,000	103,000
C240120 Enterprise Contact Management	257,500	103,000	51,500	25,750	25,750	25,750	25,750	25,750	25,750
C240121 Emergency Operations Centre			36,050			36,050			36,050
C240122 Open Data Initiative	10,300	10,300	10,300	10,300	10,300	10,300	10,300	10,300	10,300
C240123 Mobile Parking Enforcement	51,500	51,500	15,450	15,450	15,450	15,450	15,450	15,450	15,450
C240124 Agenda Management System	45,070	10,300	10,300	10,300	10,300	10,300	10,300	10,300	10,300
C240125 Human Resources Information System			25,750	25,750	51,500	25,750	25,750	25,750	25,750
C241100 Department Specific Initiatives	200,850	200,850	257,500	200,850	226,600	226,600	226,600	283,250	226,600
C241102 Property Tax System	1,803,625	27,810	27,810	27,810	27,810	27,810	27,810	27,810	27,810
C241103 Building Public Portal Implementation	486,373								
C241104 Financial Enterprise Systems	212,180	175,100	159,650	159,650	159,650	159,650	159,650	159,650	159,650
C241105 Recreation Management System	25,750	25,750	25,750	25,750	25,750	25,750	25,750	25,750	25,750
C241106 Fire Department Emergency Systems	108,150	108,150	66,950	66,950	66,950	66,950	66,950	66,950	66,950
C241107 Building and Permit Systems	77,250	77,250	77,250	77,250	77,250	77,250	77,250	77,250	77,250
C242001 Facilities Infrastructure and Networking	777,650	1,570,750	777,650	777,650	957,900	777,650	777,650	777,650	1,570,750
C242002 Tech Infrastructure - Server Hardware	566,500	566,500	566,500	566,500	566,500	566,500	566,500	566,500	566,500
C242003 Enterprise Licencing and Compliance	206,000	206,000	231,750	231,750	257,500	257,500	283,250	283,250	283,250
<b>Total Information Technology</b>	<b>6,930,804</b>	<b>4,277,466</b>	<b>3,329,866</b>	<b>3,260,485</b>	<b>7,017,266</b>	<b>3,494,666</b>	<b>3,180,516</b>	<b>6,453,485</b>	<b>4,061,166</b>



# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Legislative &amp; Legal Services</b>									
C260002 Impact on Regulatory Framework Study			82,400						
C260003 Council Orientation Program	21,115				21,115				
C260004 Records Management/MFIPPA Compliance		77,250							
C260005 Compliance/Enforcement Lean Six Sigma		22,660							
C260006 Town Clerk's Policy/Procedure Manual	24,205								
C260007 Multi-Year Accessibility Plan	21,012					21,012			
C260008 Ward Boundary Review			68,289						
<b>Total Legislative &amp; Legal Services</b>	<b>66,332</b>	<b>99,910</b>	<b>150,689</b>		<b>21,115</b>	<b>21,012</b>			
<b>Total Corporate Services</b>	<b>10,120,636</b>	<b>7,205,726</b>	<b>6,262,255</b>	<b>5,764,735</b>	<b>9,186,381</b>	<b>5,543,778</b>	<b>4,957,766</b>	<b>8,199,835</b>	<b>6,095,916</b>
<b>Community Services</b>									
<b>Comm Serv Administration</b>									
C500105 Parks Master Plan Update	28,485				28,485				
C500106 Recreation Master Plan (DC)		77,250					77,250		
C500117 Intensification Study - Parks				76,372					
C500119 Central Business District Study - Recreation				56,384					
C500121 Service Strategy					59,669				
C500128 Facility Audit Update							274,073		
<b>Total Comm Serv Administration</b>	<b>28,485</b>	<b>77,250</b>		<b>132,756</b>	<b>88,154</b>		<b>351,323</b>		
<b>Parks Redevelopment</b>									
C510102 Playground Upgrades	81,536								
C510150 Moorelands Park Redevelopment	294,784								
C510152 Baldwin Park Redevelopment	58,433	415,230							
C510153 Chris Hadfield Park Redevelopment	88,545	646,146							
C510160 Lions Sports Park Redevelopment						162,567	5,912,818		
C510165 Trudeau Park Redevelopment		58,478	415,230						
C510166 Beaty Trail Park Redevelopment		62,645	424,788						
C510169 Watson Park Redevelopment			59,357	421,460					
C510170 McDuffe Park Redevelopment			59,357	421,460					
C510171 Wallbrook Park Redevelopment				59,357	421,460				
C510172 Harwood Park Redevelopment				59,357	421,460				
C510173 Hutchinson Park Redevelopment					59,357	421,460			
C510174 Barclay Park Redevelopment					59,357	421,460			
C510177 Meighen Park Redevelopment						59,357	421,460		
C510178 Luxton Park Redevelopment							59,357	421,460	
C510179 Sinclair Park Redevelopment							59,357	421,460	
C510180 Fitzgerald Park Redevelopment									59,357
C510181 Dempsey Park Redevelopment								153,882	2,411,230
C510182 Knight Trail Park Redevelopment									59,357
C510183 Sprucedale Park Redevelopment								59,357	421,542
<b>Total Parks Redevelopment</b>	<b>523,298</b>	<b>1,182,499</b>	<b>958,732</b>	<b>961,634</b>	<b>961,634</b>	<b>1,064,844</b>	<b>6,452,992</b>	<b>1,056,159</b>	<b>2,951,486</b>

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Parks Growth</b>									
C520103 Playground Growth	169,309	169,309	143,119	143,119	143,119				
C520123 Escarpment View Lands (Formerly Jannock Property)	191,025	2,259,123	1,930,061						
C520202 Cemetery			347,843						
C521136 Community Park Derry Green	701,924	6,063,420							
C521139 Escarpment View Lands (Formerly CMHL Property)	1,983,066	10,051,333	5,985,647	7,528,121	5,565,676				
C522133 District Park West - Boyne	790,686	10,023,901							
C522134 District Park East - Boyne				309,615	3,442,921		309,615	3,442,921	
C524001 Walker Neighbourhood Park - Boyne	181,305	1,874,097							
C524003 Cobban Neighbourhood Park - Boyne	1,960,498								
C524004 Bowes Neighbourhood Park - Boyne		189,006	1,957,981						
C525046 Clarke - VS#6 (13)(Derry Road/Fourth Line Landowners)		52,830	532,223						
C525073 Milton Heights 2C - North		52,832	532,223						
C525074 Milton Heights 2C - South			52,832	532,223					
C525080 Park Development Village Squares-Boyne	87,515	906,926	1,207,249	431,584	387,827				
C525090 Community Park - Milton Heights		204,267	2,073,468						
<b>Total Parks Growth</b>	<b>6,065,328</b>	<b>31,847,044</b>	<b>14,762,646</b>	<b>8,944,662</b>	<b>9,539,543</b>		<b>309,615</b>	<b>3,442,921</b>	
<b>Trails Redevelopment</b>									
C530101 Implementation Trails Master Plan	118,736				118,736				
<b>Total Trails Redevelopment</b>	<b>118,736</b>				<b>118,736</b>				
<b>Trails Growth</b>									
C540002 New Trail Development		743,989							
C540102 Linear Park Multi Use Trail - Coates South (4b)	382,089								
C540110 Milton Heights Tributary Trails	139,628	1,059,737							
C540111 Derry Green Union Gas Pipeline Easement	147,722	1,310,637	1,146,084						
<b>Total Trails Growth</b>	<b>669,439</b>	<b>3,114,363</b>	<b>1,146,084</b>						
<b>Facilities Redevelopment Civic</b>									
C581100 Corporate Office Furniture & Equipment	154,603	154,603	154,603	154,603	154,603	154,603	154,603	154,603	137,093
C581127 Civic Facilities Improvements	23,818	440,719	217,847	711,029	464,036	450,909	310,566	1,572,684	2,375,999
C581130 Heritage Property Restoration	59,677								
C581149 Accessibility Improvements	91,531	91,531	91,531	109,843	109,843	109,843	112,826	112,826	46,684
<b>Total Facilities Redevelopment Civic</b>	<b>329,629</b>	<b>686,853</b>	<b>463,981</b>	<b>975,475</b>	<b>728,482</b>	<b>715,355</b>	<b>577,995</b>	<b>1,840,113</b>	<b>2,559,776</b>
<b>Facilities Redevelopment Recreation</b>									
C582100 Seniors Centre Asset Restorations	86,834	86,834	86,834	104,130	104,130	104,130	104,129	104,129	104,545
C582103 Leisure Centre Cardio/Weight	26,136	26,136	26,136	31,364	31,364	31,364	31,364	31,364	31,930
C582105 Leisure Centre Upgrades	224,345	229,799		515,824	181,292			34,807	329,363
C582124 Rotary Park Community Centre	47,386	41,478	41,672		37,235			29,813	
C582134 Memorial Arena Facility Improvements	220,325	183,175	130,482	211,963	2,737,039	86,714		92,824	172,500
C582145 Community Halls Facility Improvements	51,583		149,194	61,502					
C582147 John Tonelli Sports Centre Facility Improvements	255,756	189,611	25,135	116,696	131,058	1,331,037	2,017,245	19,890	294,818
C582148 Milton Sports Centre Facility Improvements	1,708,477	1,647,016	1,633,291	1,074,851	450,309	1,018,578	807,974		
C582154 Milton Tennis Club			196,946						
C582160 Mattamy National Cycling Centre Improvements	581,929			1,643,343				94,841	77,865
C582162 Sherwood Community Centre Facility Improvements			329,290	82,324	43,878	82,324	82,324	82,324	
C582166 Milton Indoor Turf Centre Improvements	559,836								520,696
<b>Total Facilities Redevelopment Recreation</b>	<b>3,762,607</b>	<b>2,404,049</b>	<b>2,618,980</b>	<b>3,841,997</b>	<b>3,716,305</b>	<b>2,654,147</b>	<b>3,043,036</b>	<b>732,391</b>	<b>1,531,717</b>

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Facilities Redevelopment Arts/Cultural</b>									
C583101 FirstOntario Arts Centre Milton Facility Improvements					178,286				
<b>Total Facilities Redevelopment Arts/Cultural</b>					<b>178,286</b>				
<b>Facilities Redevelopment Engineering</b>									
C584105 Civic Operations Centre Facility Improvements	89,143	89,143	64,530	89,144	37,439	90,534	90,534	119,265	90,676
C584106 Sand and Salt Facility								1,429,885	111,491
<b>Total Facilities Redevelopment Engineering</b>	<b>89,143</b>	<b>89,143</b>	<b>64,530</b>	<b>89,144</b>	<b>37,439</b>	<b>90,534</b>	<b>90,534</b>	<b>1,549,150</b>	<b>202,167</b>
<b>Facilities Redevelopment Fire</b>									
C587114 Fire Halls Facility Improvements	120,295	398,070	17,070	49,429		165,610	686,964	78,769	563,478
<b>Total Facilities Redevelopment Fire</b>	<b>120,295</b>	<b>398,070</b>	<b>17,070</b>	<b>49,429</b>		<b>165,610</b>	<b>686,964</b>	<b>78,769</b>	<b>563,478</b>
<b>Facilities Redevelopment Library</b>									
C588201 Beaty Branch Improvements			181,234					895,784	
<b>Total Facilities Redevelopment Library</b>			<b>181,234</b>					<b>895,784</b>	
<b>Facilities Growth Civic</b>									
C591100 Town Hall Construction/Expansion	1,036,874	10,038,708	8,787,568	8,813,072					
C591106 Animal Shelter						2,441,764			
<b>Total Facilities Growth Civic</b>	<b>1,036,874</b>	<b>10,038,708</b>	<b>8,787,568</b>	<b>8,813,072</b>		<b>2,441,764</b>			
<b>Facilities Growth Recreation</b>									
C592202 Community Centre Implementation Strategy	143,287								
C592211 Boyne Community Centre			2,377,352	26,628,798	29,480,751				
C592212 Indoor Soccer - Air Supported		4,907,950							
C592215 Seniors Centre Expansion					2,438,387				
<b>Total Facilities Growth Recreation</b>	<b>143,287</b>	<b>4,907,950</b>	<b>2,377,352</b>	<b>26,628,798</b>	<b>31,919,138</b>				
<b>Facilities Growth Engineering</b>									
C594105 Civic Operations Centre	1,055,296	4,464,640	4,468,327						
<b>Total Facilities Growth Engineering</b>	<b>1,055,296</b>	<b>4,464,640</b>	<b>4,468,327</b>						
<b>Facilities Growth Library</b>									
C598000 Library - New Branch Buildings			321,737	3,923,648	4,481,075				
C598001 Main Library Expansion						4,929,177			
<b>Total Facilities Growth Library</b>			<b>321,737</b>	<b>3,923,648</b>	<b>4,481,075</b>	<b>4,929,177</b>			
<b>Facilities Growth Transit</b>									
C595001 Transit Operations Centre	35,691,369								
<b>Total Facilities Growth Transit</b>	<b>35,691,369</b>								

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Fleet Equipment Replacement</b>									
C450111 Ice Resurfacer - Replacement		113,300		113,300		226,600			
C450117 1 Ton Crew Dump Truck	77,250	154,500	77,250	77,250	77,250	386,250	427,450	195,700	195,700
C450118 1/2 Ton Pick Ups Replacement		92,700	139,050	92,700	46,350		139,050		46,350
C450121 Tandem Axle Trucks	920,707	603,189	301,594	603,189		1,577,177	402,534	904,974	298,700
C450123 Landscape Trailer	9,476	18,952	42,951	18,952	9,476	94,966	55,311	30,076	75,396
C450126 Gradalls, Back Hoes and Attachments			90,640			113,300	66,950		
C450127 3/4 Ton Pick Ups Replacement		169,950	113,300	169,950	226,600	226,600	169,950		113,300
C450128 Zero Turning Radius Mowers	308,794		94,760	44,290	47,380	71,070	149,350	165,830	
C450129 Mower Replacement	59,328				30,900		47,380		14,832
C450130 Farm Tractors		175,100				94,760	94,760		94,760
C450132 Multifunction Tractor	144,200	199,820	182,310		11,330	20,085	144,200	144,200	
C450135 Farm Tractor/Loader			267,800	111,240	103,000	55,363		515,000	24,720
C450137 Trackless Front Mower Deck	25,750	89,610				12,360			20,600
C450139 Facility Maintenance Van - Replacement								52,010	
C450145 Ball Diamond Groomer		25,750	35,020		9,270	25,750			
C450148 Enforcement Vehicles	31,724	31,724	121,128			95,172	31,724		
C450149 Sign Truck		88,580			88,580				
C450150 Haul All/Packer					158,620		158,620		
C450151 Skidsteer Loader With Attachments			20,600		77,250				
C450152 Poly Plow	9,785								9,785
C450153 Tractor Attachments		86,932	25,956		74,881	17,510		41,200	
C450154 Road Grader									385,220
C450155 Sweepers/Flushers						726,150	386,250		
C450156 Gator Utility Vehicle - Replacement	41,200	20,600							20,600
C450160 Fleet Mechanic Equipment							37,595		
<b>Total Fleet Equipment Replacement</b>	<b>1,628,214</b>	<b>1,870,707</b>	<b>1,512,359</b>	<b>1,230,871</b>	<b>960,887</b>	<b>3,743,113</b>	<b>2,311,124</b>	<b>2,048,990</b>	<b>1,299,963</b>
<b>Fleet Equipment Growth</b>									
C460116 Ice Resurfacer				98,005					
C460130 Enforcement Vehicles - Growth	25,155								
C460133 Animal Shelter Vehicle	38,770								
C460200 Provision for Parks Growth Fleet	310,672	393,892	333,015	268,561	297,445				
C460201 Provision for Operations Growth Fleet	751,971	805,684	805,684	429,698	787,536				
<b>Total Fleet Equipment Growth</b>	<b>1,126,568</b>	<b>1,199,576</b>	<b>1,138,699</b>	<b>796,264</b>	<b>1,084,981</b>				
<b>Park Preservation</b>									
C470001 Park Improvements	81,886	81,886	81,886	81,886	81,886	81,886	81,886	81,886	
C470002 Tennis Court Upgrades	72,100	72,100	72,100						
<b>Total Park Preservation</b>	<b>153,986</b>	<b>153,986</b>	<b>153,986</b>	<b>81,886</b>	<b>81,886</b>	<b>81,886</b>	<b>81,886</b>	<b>81,886</b>	
<b>Forestry</b>									
C510139 Urban Forestry Management			63,860					63,860	
C510184 EAB Implementation Strategy	139,926								
<b>Total Forestry</b>	<b>139,926</b>		<b>63,860</b>					<b>63,860</b>	
<b>Transit</b>									
C550100 Transit Study		210,532					210,532		
C550104 Transit Bus Pads	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600	27,600
<b>Total Transit</b>	<b>27,600</b>	<b>238,132</b>	<b>27,600</b>	<b>27,600</b>	<b>27,600</b>	<b>27,600</b>	<b>238,132</b>	<b>27,600</b>	<b>27,600</b>

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Transit Fleet Replacement</b>									
C560110 Transit Bus Non Growth: Refurbishment		175,100	350,200	175,100	175,100	350,200	612,850	175,100	
C560120 Transit Bus Non Growth: Replacement	3,756,606		1,981,434			454,217		1,775,172	
C560121 Transit Support Vehicles - Replacement			144,973			36,451			
C560122 Specialized Transit Bus Non Growth					684,473	342,236			
<b>Total Transit Fleet Replacement</b>	<b>3,756,606</b>	<b>175,100</b>	<b>2,476,607</b>	<b>175,100</b>	<b>859,573</b>	<b>1,183,104</b>	<b>612,850</b>	<b>1,950,272</b>	
<b>Transit Fleet Growth</b>									
C570101 Transit Bus	3,302,389	1,320,955	1,320,955	1,320,955	1,320,955				
<b>Total Transit Fleet Growth</b>	<b>3,302,389</b>	<b>1,320,955</b>	<b>1,320,955</b>	<b>1,320,955</b>	<b>1,320,955</b>				
<b>Total Community Services</b>	<b>59,769,075</b>	<b>64,169,025</b>	<b>42,862,307</b>	<b>57,993,291</b>	<b>56,104,674</b>	<b>17,097,134</b>	<b>14,756,451</b>	<b>13,767,895</b>	<b>9,136,187</b>
<b>Development Services</b>									
<b>Eng Serv Administration</b>									
C300109 Transportation Master Plan		255,440					255,440		
C300110 Development Eng & Parks Standards Manual	61,800			61,800			61,800		
C301101 Gateway Implementation							37,577	245,795	
<b>Total Eng Serv Administration</b>	<b>61,800</b>	<b>255,440</b>		<b>61,800</b>			<b>354,817</b>	<b>245,795</b>	
<b>Urban Roads Redevelopment</b>									
C330108 Bronte Street (Main St to Steeles Ave)	536,048	331,717							
C330138 Major Road Rehabilitation Program		779,961	8,283,836	8,749,675	8,749,458	8,749,046	9,319,875	10,372,721	10,881,985
C330143 High Point Drive (Hwy 25 to Parkhill Dr)	141,419	1,039,476							
C339000 Asphalt Overlay Program - Construction	13,015,698	11,055,141	9,902,057	10,055,541	10,411,746	10,927,028	11,528,268	11,338,478	10,762,376
C339001 Asphalt Overlay Program - Design	549,912	361,931	553,869	381,477	382,037	439,474	207,008	429,830	429,830
<b>Total Urban Roads Redevelopment</b>	<b>14,243,077</b>	<b>13,568,226</b>	<b>18,739,762</b>	<b>19,186,693</b>	<b>19,543,241</b>	<b>20,115,548</b>	<b>21,055,151</b>	<b>22,141,029</b>	<b>22,074,191</b>
<b>Urban Roads Growth</b>									
C340002 Bronte St (Britannia to Louis St Laurent)	46,372	152,483							
C340013 Main St (Bronte to James)							366,885	3,118,769	
C340020 Thompson Road (Louis St Laurent to Derry Rd)		109,802	287,015						
C340030 Louis St Laurent Avenue (Tremaine Rd to Bronte St)	46,093	148,475							
C340032 Louis St Laurent Avenue (Bronte St to RR25)	45,784	148,475							
C340038 Louis St Laurent Avenue (James Snow Pkwy to Fifth Line)		8,296,082							
C340041 Fifth Line (Main Street to Trudeau Drive)				769,778	6,559,249				
C340046 Fifth Line (Hwy 401 to Derry Road)	7,321,555	7,318,679							
C340047 Fifth Line (Derry Road to Britannia Road)		18,789,488	697,570	22,780,893					
C340054 Main Street (Fifth Line to Sixth Line)		444,539	13,855,910		14,728,258				
C340060 Sixth Line (Hwy 401 to Derry Road)					1,924,460	460,715	15,830,803		
C340061 Sixth Line (Derry Road to Britannia Rd)						1,012,920	399,053	6,187,734	
C340070 Louis St. Laurent Extension (Fifth Line to Sixth Line)			597,400	14,740,330	13,272,755				
<b>Total Urban Roads Growth</b>	<b>7,459,804</b>	<b>35,408,023</b>	<b>15,437,895</b>	<b>38,291,001</b>	<b>36,484,722</b>	<b>1,473,635</b>	<b>16,596,741</b>	<b>9,306,503</b>	
<b>Rural Roads Redevelopment</b>									
C350005 Appleby Line		3,294,424							
C350008 Surface Treatment Program	1,017,681	1,017,681	1,017,681	1,017,681	1,017,681	1,017,681	1,017,681	1,017,681	
C350128 Expanded Asphalt Program - Construction	1,691,656	1,134,887	749,255	1,017,774	1,535,296	1,662,464	1,787,881	979,301	1,268,711
C350133 Expanded Asphalt Program - Design	234,008	193,153	315,409	247,258	266,101	284,944	303,787	306,031	328,113
<b>Total Rural Roads Redevelopment</b>	<b>2,943,345</b>	<b>5,640,145</b>	<b>2,082,345</b>	<b>2,282,713</b>	<b>2,819,078</b>	<b>2,965,089</b>	<b>3,109,349</b>	<b>2,303,013</b>	<b>1,596,824</b>

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Active Transportation Growth</b>									
C380108 Boyne Pedestrian Railway Crossing	5,182,197								
C381000 Boyne Multiuse (Asphalt Trails in Greenlands System) Lit - West side of 16 Mile Creek	81,987	808,183	81,987	808,183					
C381001 Boyne Limestone Trails in Greenlands System (West, Tremaine Road to 16 Mile Creek)	331,826	313,694							
C381002 Boyne Pedestrian Bridge - Minor Crossing	30,784	303,617							
C381003 Boyne Limestone Trails in Greenlands System (East, 16 Mile Creek to JSP)	36,514	359,944	36,514	359,944					
C381004 Boyne Multiuse (Asphalt Trails in Greenlands System Lit)	608,145	62,827	608,145	62,827	608,145				
<b>Total Active Transportation Growth</b>	<b>6,271,453</b>	<b>1,848,265</b>	<b>726,646</b>	<b>1,230,954</b>	<b>608,145</b>				
<b>Bridges/Culverts</b>									
C390112 Bridge/Culvert Rehab Needs - Construction		577,830		577,830		293,347	293,347	293,347	
C390122 Second Line Nassagaweya Bridge: 1.5km N of 10 Side Road (Structure 63)	434,145								
C390123 25 SR Bridge: 0.1km W of Guelph Line (Structure 62)	105,091		289,276						
C390128 Bridge/Culvert Rehab Needs - Design		203,467		203,467		105,472	105,472	105,472	105,472
C390131 Kelso Road Bridge (Structure 74)		1,036,613							
<b>Total Bridges/Culverts</b>	<b>539,236</b>	<b>1,817,910</b>	<b>289,276</b>	<b>781,297</b>		<b>398,819</b>	<b>398,819</b>	<b>398,819</b>	<b>105,472</b>
<b>Storm Water Management Rehabilitation</b>									
C430001 Stormwater Pond Maintenance	1,241,093	1,300,431	1,300,431	1,300,431	1,300,431	1,300,431	1,300,431	1,300,431	1,300,431
C430003 Storm Sewer Network Program - Design	125,744	125,744	125,744	125,744	94,608	88,757	88,757	88,757	88,757
C430004 Storm Sewer Network Program - Construction	1,565,089	1,565,089	1,565,089	1,565,089	1,733,434	1,016,126	1,016,126	1,016,126	1,016,126
C430005 Stormwater Management Pond Condition Assessment Study			206,633					206,633	
C430006 Mill Pond Rehabilitation		4,498,796							
<b>Total Storm Water Management Rehabilitation</b>	<b>2,931,926</b>	<b>7,490,060</b>	<b>3,197,897</b>	<b>2,991,264</b>	<b>3,128,473</b>	<b>2,405,314</b>	<b>2,405,314</b>	<b>2,611,947</b>	<b>2,405,314</b>
<b>Storm Water Management Growth</b>									
C440105 Stormwater Management - Sherwood	108,550								
C440106 Stormwater Management - Boyne	121,963	121,963	121,963	121,963					
C440107 Stormwater Management - Derry Green (BP2)	109,985	109,985	109,985	109,985	109,985	109,985	109,985		
<b>Total Storm Water Management Growth</b>	<b>340,498</b>	<b>231,948</b>	<b>231,948</b>	<b>231,948</b>	<b>109,985</b>	<b>109,985</b>	<b>109,985</b>		
<b>Traffic</b>									
C400102 Traffic Infrastructure	73,773	73,773	73,773	73,773	73,773	73,773	73,773	73,773	73,773
C400110 Traffic Safety Services Review	61,828	61,828	61,828	61,828	61,828	61,828	61,828	61,828	61,828
C400112 Pedestrian Crossover (PXO) Program	100,279	100,279	100,279	100,279	100,279	100,279	100,279	100,279	100,279
C400113 New Traffic Signals	350,032	350,032	350,032	350,032	350,032	350,032	350,032	350,032	350,032
C400114 Preemption Traffic Control System	40,587	40,587	40,587	40,587	40,587	40,587	40,587	40,587	40,587
C400115 Signal Interconnect Program	179,058	62,274	62,274	62,274	62,274	62,274	62,274	62,274	62,274
C400120 Preemption Traffic Control Equipment Replacement								99,048	
<b>Total Traffic</b>	<b>805,557</b>	<b>688,773</b>	<b>688,773</b>	<b>688,773</b>	<b>688,773</b>	<b>688,773</b>	<b>688,773</b>	<b>787,821</b>	<b>688,773</b>
<b>Streetlighting</b>									
C410100 Street Lighting	64,643	64,643	64,643	64,643	64,643	64,643	64,643	64,643	64,643
C410200 Street Light/Pole/Underground Power Renewal	62,296	62,296	62,296	62,296	62,296	62,296	62,296	62,296	62,296
<b>Total Streetlighting</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>	<b>126,939</b>
<b>Parking</b>									
C420105 Parking Structure	1,755,290	6,388,183	6,388,183						
<b>Total Parking</b>	<b>1,755,290</b>	<b>6,388,183</b>	<b>6,388,183</b>						

# Forecast Summary by Department

Description	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>Planning</b>									
C900103 Res/Non-Res Take Up/Land Needs Study							311,527		
C900104 Sustainable Halton Land Base Analysis								642,550	
C900108 Community Improvement Plan for CBD	105,600								
C900110 Official Plan Review					449,626				
C900111 Official Plan Amendment - North Porta Employment Lands						99,910			
C900119 Comprehensive ICI Study							301,028		
C900132 Zoning By-Law Review	289,666								
C900175 Sustainable Halton Subwatershed Study								2,438,255	
C900180 BP4 SP - Water & Wastewater Servicing				123,016					
C900181 BP4 SP - FSEMS (SWM & Enviro Mgmt Strategy)				156,430					
C900182 BP4 SP - Transportation Plan				372,392					
C900183 BP4 SP - Fisheries Compensation Plan				95,296					
C900184 BP4 SP - Secondary Plan				453,991					
C900185 BP4 SP - Parks & Open Space Study				156,430					
C900186 BP4 SP - Urban Design Guidelines				112,098					
C900187 BP4 SP - Subwatershed Study-Indian Creek Update				510,880					
C900198 Britannia E/W - LT Developer Liability Repayment		2,836,298							
<b>Total Planning</b>	<b>395,266</b>	<b>2,836,298</b>		<b>1,980,533</b>	<b>449,626</b>	<b>99,910</b>	<b>612,555</b>	<b>3,080,805</b>	
<b>Total Development Services</b>	<b>37,874,191</b>	<b>76,300,210</b>	<b>47,909,664</b>	<b>67,853,915</b>	<b>63,958,982</b>	<b>28,384,012</b>	<b>45,458,443</b>	<b>41,002,671</b>	<b>26,997,513</b>
<b>Library</b>									
<b>Library</b>									
C800100 Automation Replacement	86,800	98,589	101,803	98,589	117,877	69,655	95,373	65,368	114,618
C800103 Collection - New			986,775	986,775	493,717	493,717			
C800104 Shelving - New				318,810		318,810			
C800111 Library Services Master Plan			48,223				48,223		
C800121 Collection - Replacement	432,846	458,350	503,236	526,350	536,855	547,362	558,918	570,475	581,884
C800122 Expansion - Computer Equipment				32,475					
C800123 New Branch Computer Equipment			80,371	80,371					
C801311 Furniture Replacement	21,012				31,518				
<b>Total Library</b>	<b>540,658</b>	<b>556,939</b>	<b>1,720,408</b>	<b>2,043,370</b>	<b>1,179,967</b>	<b>1,429,544</b>	<b>702,514</b>	<b>635,843</b>	<b>696,502</b>
<b>Total Library</b>	<b>540,658</b>	<b>556,939</b>	<b>1,720,408</b>	<b>2,043,370</b>	<b>1,179,967</b>	<b>1,429,544</b>	<b>702,514</b>	<b>635,843</b>	<b>696,502</b>
<b>Total Capital Budget and Forecast</b>	<b>118,298,126</b>	<b>149,112,041</b>	<b>99,873,660</b>	<b>137,682,678</b>	<b>132,810,127</b>	<b>53,036,213</b>	<b>66,158,684</b>	<b>63,793,983</b>	<b>44,174,827</b>

# Forecast Revenues by Type

	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Developer Funding	\$ 54,949,147	\$ 97,866,408	\$ 54,669,827	\$ 74,381,279	\$ 70,592,611	\$ 9,379,975	\$ 19,215,506	\$ 17,699,328	\$ 3,020,465	\$ 401,774,546
Reserves & Reserve Funds	45,697,166	38,950,233	35,176,710	36,918,461	39,012,221	38,688,979	42,912,484	39,219,655	35,554,362	352,130,271
Grants & Subsidies	11,127,041	3,729,887	3,667,397	3,622,206	3,604,459	3,722,259	3,616,138	3,675,000	3,600,000	40,364,387
Debentures / Long Term Liability	6,385,000	7,815,000	5,948,911	8,031,565	4,210,000	1,245,000	350,000	3,200,000	2,000,000	39,185,476
Development Charge Debentures	-	-	-	14,666,195	15,327,864	-	-	-	-	29,994,059
Recoveries & Donations	139,772	750,513	410,815	62,972	62,972	-	64,556	-	-	1,491,600
<b>Total Funding</b>	<b>\$ 118,298,126</b>	<b>\$ 149,112,041</b>	<b>\$ 99,873,660</b>	<b>\$ 137,682,678</b>	<b>\$ 132,810,127</b>	<b>\$ 53,036,213</b>	<b>\$ 66,158,684</b>	<b>\$ 63,793,983</b>	<b>\$ 44,174,827</b>	<b>\$ 864,940,339</b>