



08

Community
Services

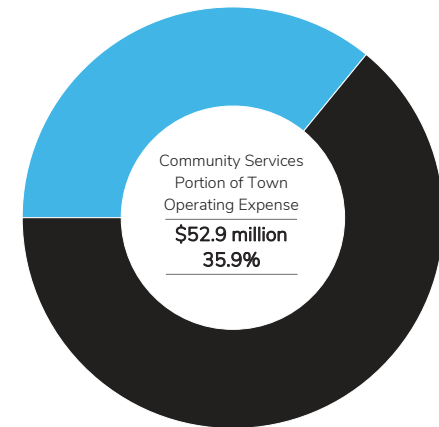
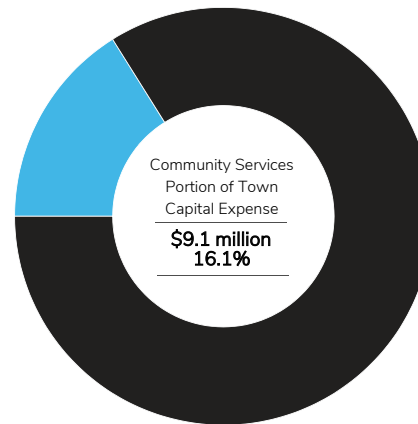


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Department Overview

Community Services

The Community Services Department connects people with progressive places and positive experiences. The department encourages all residents of Milton to embrace active and healthy lifestyles through the delivery of quality recreation, parks and cultural services with a spirit of community.



Recreation and Facilities	Culture and Community Investment	Operations	Transit
<ul style="list-style-type: none"> • Develops and implements recreation programs directly and in partnership with community organizations • Manages the operation of all Town owned facilities including allocating indoor and outdoor space and managing lease agreements • Plans, manages and delivers the capital program for all parks and facilities • Provides energy management oversight and reporting for all properties 	<ul style="list-style-type: none"> • Engages with community based organizations who deliver arts, culture, sport and recreation programs and events • Manages the FirstOntario Arts Centre Milton, customer service and food concessions, sponsorship and advertising opportunities, delivery of Town supported events, fee assistance, and volunteer programs • Provides long term planning for sport, recreation and cultural services 	<ul style="list-style-type: none"> • Maintenance of Town roads, parks, and sports fields, including winter operations • Forestry and Horticulture • Repair and maintenance of the Town's vehicles and equipment excluding fire and transit fleet • Operation and maintenance of the Town's stormwater management and conveyance system 	<ul style="list-style-type: none"> • Operation of the Town's conventional and specialized transit services • Transit planning and administration

Capital Budget Details

Description	Page	Expenditures	Reserves / Reserve Funds	Development Charges	Capital Provision	Grants / Subsidies	Debentures / Long Term Liability	Recoveries / Donations
Community Services								
Comm Serv Administration								
C500128 Facility Audit Update	156	274,073	274,073					
Total Comm Serv Administration		274,073	274,073					
Parks Redevelopment								
C510134 Omagh Park Redevelopment	157	905,367	180,367				725,000	
C510135 Kingsleigh Park Redevelopment	159	569,728	144,728				425,000	
C510148 Coulson Park Redevelopment	161	352,110	352,110					
C510149 Coxe Park Redevelopment	163	509,332	159,332				350,000	
C510150 Moorelands Park Redevelopment	165	44,830	44,830					
Total Parks Redevelopment		2,381,367	881,367				1,500,000	
Parks Growth								
C524003 Cobban Neighbourhood Park - Boyne	167	187,559	9,378	168,803	9,378			
C525087 Boyne Village Square # 3	169	387,827	19,392	349,044	19,391			
Total Parks Growth		575,386	28,770	517,847	28,769			
Trails Redevelopment								
C530102 Sam Sherratt Trail Redevelopment	172	56,045	56,045					
Total Trails Redevelopment		56,045	56,045					
Facilities Redevelopment Civic								
C581100 Corporate Office Furniture & Equipment	174	62,212	62,212					
C581127 Civic Facilities Improvements	175	943,333	943,333					
Total Facilities Redevelopment Civic		1,005,545	1,005,545					
Facilities Redevelopment Recreation								
C582100 Seniors Centre Asset Restorations	176	6,283	6,283					
C582105 Leisure Centre Upgrades	177	167,648	167,648					
C582124 Rotary Park Community Centre	178	40,865	40,865					
C582134 Memorial Arena Facility Improvements	179	181,209	181,209					
C582148 Milton Sports Centre Facility Improvements	180	348,321	348,321					
C582160 Mattamy National Cycling Centre Improvements	182	1,394,794	1,394,794					
C582166 Milton Indoor Turf Centre Improvements	184	39,727	39,727					
Total Facilities Redevelopment Recreation		2,178,847	2,178,847					

Capital Budget Details

Description	Page	Expenditures	Reserves / Reserve Funds	Development Charges	Capital Provision	Grants / Subsidies	Debentures / Long Term Liability	Recoveries / Donations
Facilities Redevelopment Arts/Cultural								
C583101 FirstOntario Arts Centre Milton Facility Improvements	185	251,423	251,423					
Total Facilities Redevelopment Arts/Cultural		251,423	251,423					
Facilities Redevelopment Engineering								
C584105 Civic Operations Centre Facility Improvements	186	10,304	10,304					
Total Facilities Redevelopment Engineering		10,304	10,304					
Facilities Redevelopment Fire								
C587114 Fire Halls Facility Improvements	187	228,306	228,306					
Total Facilities Redevelopment Fire		228,306	228,306					
Facilities Growth Civic								
C591100 Town Hall Construction/Expansion	188	103,000	51,500		51,500			
Total Facilities Growth Civic		103,000	51,500		51,500			
Fleet Equipment Replacement								
C450117 1 Ton Crew Dump Truck	189	309,000	309,000					
C450123 Landscape Trailer	190	9,476	9,476					
C450127 3/4 Ton Pick Ups Replacement	191	171,186	171,186					
C450130 Farm Tractors	192	95,790	95,790					
C450132 Multifunction Tractor	193	40,273	40,273					
C450148 Enforcement Vehicles	194	84,460	84,460					
C450149 Sign Truck	195	329,600	329,600					
C450150 Haul All/Packer	196	159,465	159,465					
C450158 Brush Chipper - Replacement	197	97,850	97,850					
Total Fleet Equipment Replacement		1,297,100	1,297,100					
Park Preservation								
C470001 Park Improvements	198	100,940	100,940					
Total Park Preservation		100,940	100,940					
Forestry								
C510184 EAB Implementation Strategy	199	260,255	260,255					
Total Forestry		260,255	260,255					
Transit								
C550104 Transit Bus Pads	200	27,600		27,600				
C550108 Transit Bus Stop-Retrofit	202	73,600	73,600					
C550112 Onboard Vehicle Surveillance System	203	248,591	248,591					
Total Transit		349,791	322,191	27,600				
Total Community Services		9,072,382	6,946,666	545,447	80,269		1,500,000	

Capital Budget Details

Facility Audit Update

Comm Serv Administration

Project ID: C500128

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>In accordance with the criteria set out in the Ontario Regulation 588/17: Asset Management Planning for Municipal Infrastructure, this project is intended to:</p> <ul style="list-style-type: none"> - Provide a full asset inventory of all Town facilities, building components and related infrastructure such as parking areas and walkways - Determine the current levels of service being provided as well as a recommended level service - Determine the current performance of each asset relative to desired levels of services and recommend ongoing performance measurement procedures - Determine lifecycle requirements including a forecast of capital and operating activities and costing required to sustain desired levels of service at the lowest cost - Evaluate current asset management practices and establish future practices that will be cost-effective and sustainable to meet desired levels of service <p>The costs for this project are based on similar studies and represent best estimates given the scope of work involved.</p> <p>This project will inform the Town's Corporate Asset Management Plan update (C200101) planned for 2021/22.</p>	Expenditures					
	Town Admin & Contingency					
	Furniture, Fixtures & Equip					
	Professional Fees	462,766	231,383			231,383
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping					
	Personnel & Other	85,380	42,690			42,690
Expenditures Total	548,146	274,073			274,073	
Funding						
Reserves/Reserve Funds	274,073	274,073				
Development Charges						
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding	274,073				274,073	
Funding Total	548,146	274,073			274,073	
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	5	Extending the useful life of facilities parking areas and walkways delays costly reconstruction.				
State of Good Repair	4	To Identify life cycle costing requirements to ensure that infrastructure is maintained and / or replaced at optimal times.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Omagh Park Redevelopment

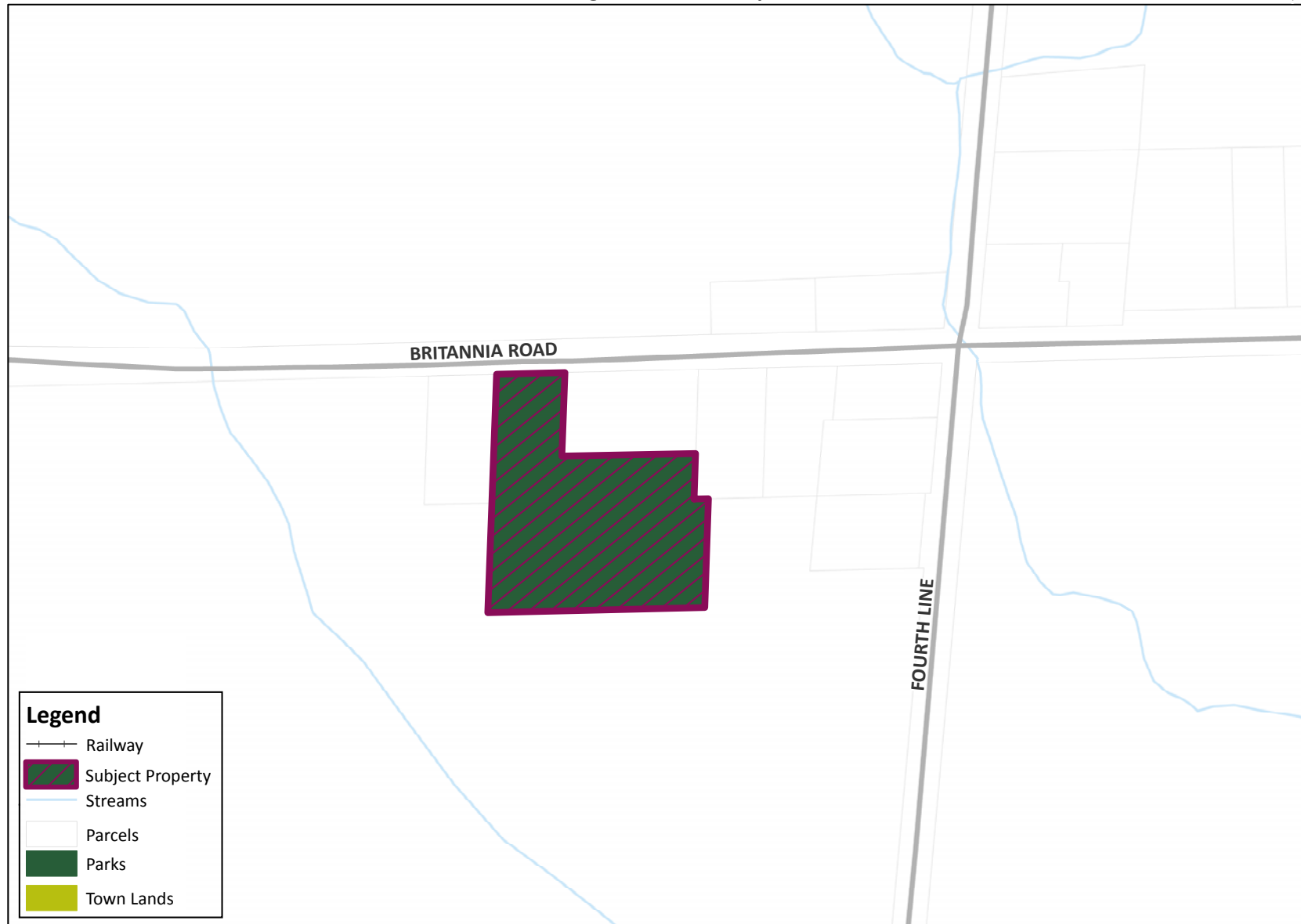
Project ID: C510134

Parks Redevelopment

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project is for the re-development of Omagh Park. Park redevelopment projects are prioritized through the Parks Redevelopment Framework. The park will include slo-pitch field redevelopment, children's play area, parking area improvements, park pavilion, walkways, site furnishings, multi-purpose court, grading and drainage improvements and planting. Design is expected to be completed in 2020 with park re-development to begin in 2021 in coordination with Britannia road reconstruction.</p> <p>Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	78,621	78,621			
	Furniture, Fixtures & Equip					
	Professional Fees	38,549	38,549			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	731,827	731,827			
	Personnel & Other	56,370	56,370			
	Expenditures Total	905,367	905,367			
	Funding					
	Reserves/Reserve Funds	180,367	180,367			
	Development Charges					
	Capital Provision					
Grants/Subsidies						
Debentures	725,000	725,000				
Recoveries/Donations						
Other Funding						
Funding Total	905,367	905,367				
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Assets are heavily used and at the end of their life cycle.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Omagh Park Redevelopment



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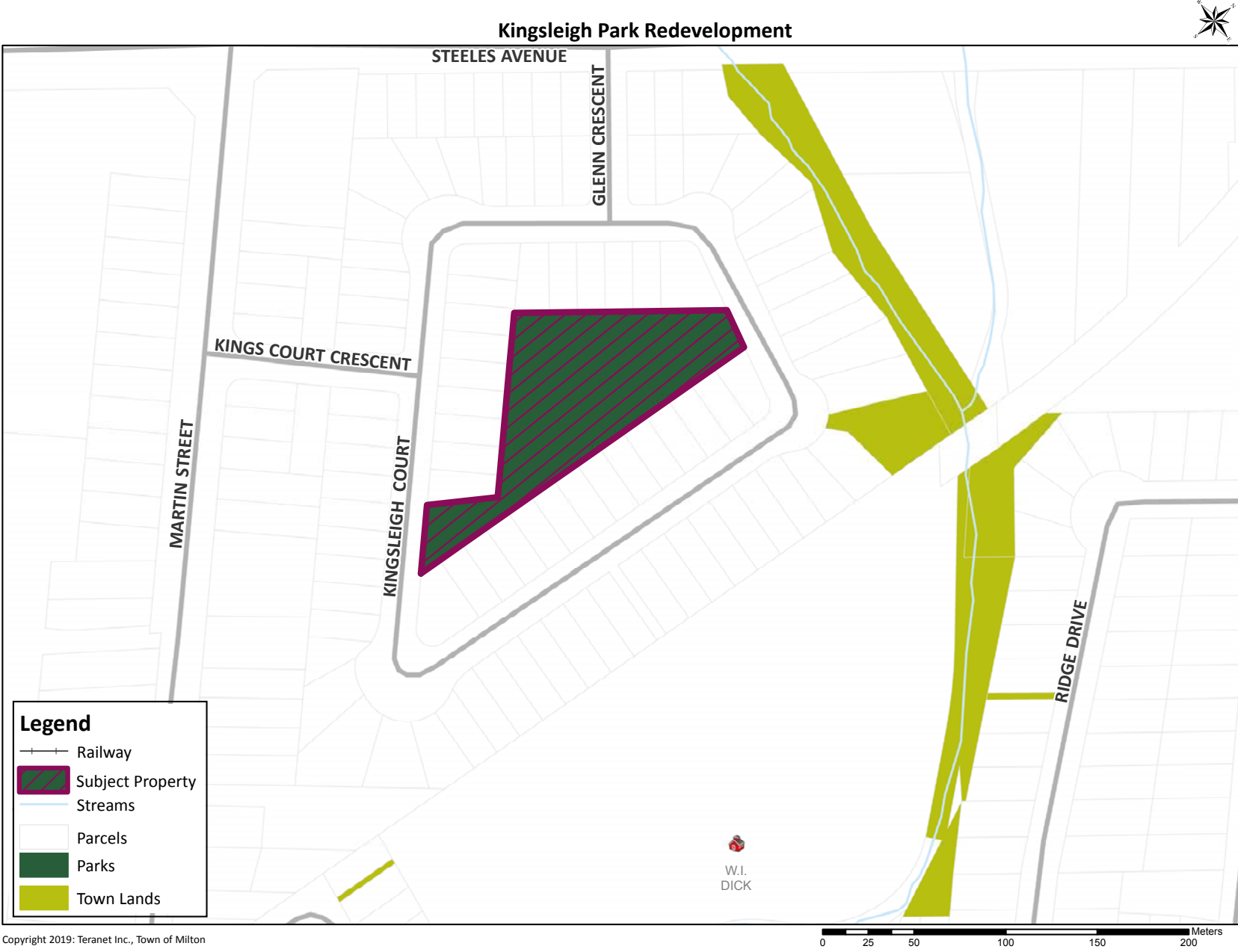
Capital Budget Details

Kingsleigh Park Redevelopment Parks Redevelopment

Project ID: C510135

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project is for the re-development of Kingsleigh Park. Park redevelopment projects are prioritized through the Parks Redevelopment Framework. Park will include play area, walkways, site furnishings, grading and drainage improvements and planting. Parks project management program includes public consultation process and will trend the data from the Community Services Master Plan process. Park design to be completed in 2020 and construction in 2021.</p> <p>Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	46,997	46,997			
	Furniture, Fixtures & Equip					
	Professional Fees	38,047	38,047			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	438,090	438,090			
	Personnel & Other	46,594	46,594			
	Expenditures Total	569,728	569,728			
	Funding					
	Reserves/Reserve Funds	144,728	144,728			
	Development Charges					
	Capital Provision					
	Grants/Subsidies					
	Debentures	425,000	425,000			
	Recoveries/Donations					
	Other Funding					
	Funding Total	569,728	569,728			
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Assets are heavily used and at the end of their life cycle.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



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Capital Budget Details

Coulson Park Redevelopment

Project ID: C510148

Parks Redevelopment

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project includes the re-development of Coulson Park. Park redevelopment projects are prioritized through the Parks Redevelopment Framework. Park will include multi-use walkways, children's play area, site furnishings, grading and drainage improvements and planting. Park design to be completed in 2020 and park re-development to begin in 2021. Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	27,341	27,341			
	Furniture, Fixtures & Equip					
	Professional Fees	23,306	23,306			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	271,207	271,207			
	Personnel & Other	30,256	30,256			
	Expenditures Total	352,110	352,110			
	Funding					
	Reserves/Reserve Funds	352,110	352,110			
	Development Charges					
	Capital Provision					
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	352,110	352,110				
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Assets are heavily used and at the end of their life cycle.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



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Capital Budget Details

Coxe Park Redevelopment

Project ID: C510149

Parks Redevelopment

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project includes the re-development of Coxe Park. Park redevelopment projects are prioritized through the Parks Redevelopment Framework. The park will include multi-use walkways, site furnishings, ball field improvements, grading and drainage improvements and planting. Park design will be completed in 2020 and park re-development will begin in 2021.</p> <p>Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	42,659	42,659			
	Furniture, Fixtures & Equip					
	Professional Fees	33,696	33,696			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	398,142	398,142			
	Personnel & Other	34,835	34,835			
	Expenditures Total	509,332	509,332			
	Funding					
	Reserves/Reserve Funds	159,332	159,332			
	Development Charges					
	Capital Provision					
Grants/Subsidies						
Debentures	350,000	350,000				
Recoveries/Donations						
Other Funding						
Funding Total	509,332	509,332				
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Assets are heavily used and at the end of their life cycle.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



Capital Budget Details

Moorelands Park Redevelopment

Project ID: C510150

Parks Redevelopment

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project includes the re-development of Moorelands Park. Park redevelopment projects are prioritized through the Parks Redevelopment Framework. Park will include multi-use walkways with lighting, site furnishings, grading and drainage improvements and planting. Park design to be completed in 2021 and park re-development to begin in 2022. Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	28,301	4,758	23,543		
	Furniture, Fixtures & Equip					
	Professional Fees	41,724	25,527	16,197		
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	233,219		233,219		
	Personnel & Other	36,370	14,545	21,825		
	Expenditures Total	339,614	44,830	294,784		
	Funding					
	Reserves/Reserve Funds	339,614	44,830	294,784		
	Development Charges					
	Capital Provision					
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	339,614	44,830	294,784			
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Assets are heavily used and at the end of their life cycle.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



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Capital Budget Details

Cobban Neighbourhood Park - Boyne

Project ID: C524003

Parks Growth

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project includes design work in 2021 of Cobban Neighbourhood Park as identified in the Boyne Secondary Plan (easterly lands) outlined in report PD-029-13 dated June 18, 2013. Park program to be confirmed through public consultation process and trend data from the Community Services Master Plan process. Park facilities may include minor soccer field, half multi-court, minor spray pad, play area, park pavilion, site works, parking area, asphalt walkways with lighting, site furnishings, signage and associated landscape amenities. Construction of the park is planned for 2022.</p>	Expenditures					
	Town Admin & Contingency	169,831	11,137	158,694		
	Furniture, Fixtures & Equip					
	Professional Fees	228,076	111,363	116,713		
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	1,586,948		1,586,948		
	Personnel & Other	163,202	65,059	98,143		
	Expenditures Total	2,148,057	187,559	1,960,498		
	Funding					
	Reserves/Reserve Funds	113,936	9,378	104,558		
	Development Charges	1,920,184	168,803	1,751,381		
	Capital Provision	113,937	9,378	104,559		
	Grants/Subsidies					
	Debentures					
Recoveries/Donations						
Other Funding						
Funding Total	2,148,057	187,559	1,960,498			
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	0					
Growth Related Need	5	Provision of recreational parkland within the Boyne Secondary Plan area.				
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



Capital Budget Details

Boyne Village Square # 3

Project ID: C525087

Parks Growth

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>The project includes the detailed design and construction of a Village Square in the Boyne Secondary Plan Area. Park facilities may include play area, park pavilion, site works, asphalt walkways with lighting, site furnishings, signage and associated landscape amenities.</p> <p>The village square was identified as a growth-related need within the 2015 Development Charge Background Study.</p> <p>The cost estimates are based on similar construction of parks. This project will result in ongoing operating impacts including transfer to reserve and maintenance.</p>	Expenditures					
	Town Admin & Contingency	31,155	31,155			
	Furniture, Fixtures & Equip					
	Professional Fees	19,424	19,424			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	311,549	311,549			
	Personnel & Other	25,699	25,699			
	Expenditures Total	387,827	387,827			
	Funding					
	Reserves/Reserve Funds	19,392	19,392			
	Development Charges	349,044	349,044			
	Capital Provision	19,391	19,391			
	Grants/Subsidies					
	Debentures					
	Recoveries/Donations					
	Other Funding					
	Funding Total	387,827	387,827			
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	0					
Growth Related Need	5	Provision of recreation park land within Boyne Secondary Plan Area.				
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Boyne Village Square # 3

Project ID: C525087

Parks Growth

Operating Impact							
	Total	2021 Growth / Volume Changes	2021 Service Level Changes	2022 Growth / Volume Changes	2022 Service Level Changes	2023 Growth / Volume Changes	2023 Service Level Changes
Expected Expenditures							
Transfers to Own Funds	60,000	20,000		20,000		20,000	
Purchased Services	51,000	17,000		17,000		17,000	
Total Expected Expenditures	111,000	37,000		37,000		37,000	
Total Operating Impact	111,000	37,000		37,000		37,000	

Capital Budget Details



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Capital Budget Details

Sam Sherratt Trail Redevelopment

Project ID: C530102

Trails Redevelopment

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>The project is intended to implement drainage improvements along a section of trail behind Drury Park based on a need identified in 2020.</p> <p>Costs are based on similar recent projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	3,038	3,038			
	Furniture, Fixtures & Equip					
	Professional Fees	13,000	13,000			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	30,375	30,375			
	Personnel & Other	9,632	9,632			
	Expenditures Total	56,045	56,045			
	Funding					
	Reserves/Reserve Funds	56,045	56,045			
	Development Charges					
	Capital Provision					
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	56,045	56,045				
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Drainage improvements are required to ensure trail continues to be in good condition.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details



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Capital Budget Details

Corporate Office Furniture & Equipment

Project ID: C581100

Facilities Redevelopment Civic

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
This project includes the replacement and enhancement of furniture, fixtures and equipment for corporate facilities, based on staffing needs and life cycle replacements. The recommended budget is based on purchasing history and contracted supplier pricing.	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	1,117,400	28,400	121,000	121,000	363,000	484,000
	Professional Fees	110,900	2,000	12,100	12,100	36,300	48,400
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	207,829	31,812	21,503	21,503	64,509	68,502
	Expenditures Total	1,436,129	62,212	154,603	154,603	463,809	600,902
	Funding						
	Reserves/Reserve Funds	62,212	62,212				
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	1,373,917		154,603	154,603	463,809	600,902	
Funding Total	1,436,129	62,212	154,603	154,603	463,809	600,902	
Priority							
Category	Score	Rationale					
Health and Safety Issues	3	The maintenance and replacement of office furniture and accessories in a timely manner to ensure staff safety.					
Cost Savings/Payback	0						
State of Good Repair	3	To ensure office furniture and accessories is maintained in good condition and/or replaced at optimal times.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Civic Facilities Improvements

Project ID: C581127

Facilities Redevelopment Civic

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at various civic facility locations are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants and staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <ol style="list-style-type: none"> 1. Roof replacement at Chris Hadfield Park Building 2. Update HVAC at Hugh Foster Hall. 3. Window replacement at 555 Industrial Drive (Milton Education Village Innovation Centre) 4. Hot water tank replacement and interior painting at Town Hall. <p>The 2021 budget increased over the prior year forecast due to window replacement at 555 Industrial Drive.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	408,715	93,111	1,511	25,665	102,038	186,390
	Furniture, Fixtures & Equip						
	Professional Fees	1,159,830	110,664	3,475	94,364	207,156	744,171
	Land & Buildings						
	Utilities						
	Facility Contracts	4,350,240	625,295	15,106	256,653	646,082	2,807,104
	Road Contracts						
	Landscaping	422,317				223,571	198,746
	Personnel & Other	1,169,838	114,263	3,726	64,037	214,065	773,747
	Expenditures Total	7,510,940	943,333	23,818	440,719	1,392,912	4,710,158
	Funding						
	Reserves/Reserve Funds	943,333	943,333				
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	6,567,607		23,818	440,719	1,392,912	4,710,158	
Funding Total	7,510,940	943,333	23,818	440,719	1,392,912	4,710,158	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	4	Insulate attic to reduce heat loss.					
State of Good Repair	4	Roof replacement to prevent additional heat loss and further damage to the roof itself.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Seniors Centre Asset Restorations

Project ID: C582100

Facilities Redevelopment Recreation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at the Milton Seniors Activity Centre are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants and staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <p>1. Installation of ceiling fans for auditorium.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize one or more of the above capital improvements by way of addressing those circumstances.</p>	Expenditures						
	Town Admin & Contingency	59,802	500	5,814	5,814	19,758	27,916
	Furniture, Fixtures & Equip						
	Professional Fees	136,396		13,372	13,372	45,444	64,208
	Land & Buildings						
	Utilities						
	Facility Contracts	598,034	5,000	58,142	58,142	197,586	279,164
	Road Contracts						
	Landscaping						
	Personnel & Other	97,746	783	9,506	9,506	32,306	45,645
	Expenditures Total	891,978	6,283	86,834	86,834	295,094	416,933
	Funding						
	Reserves/Reserve Funds	6,283	6,283				
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	885,695		86,834	86,834	295,094	416,933	
Funding Total	891,978	6,283	86,834	86,834	295,094	416,933	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	3	Installation of ceiling fans for auditorium.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Leisure Centre Upgrades

Project ID: C582105

Facilities Redevelopment Recreation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at the Milton Leisure Centre are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants/staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <ol style="list-style-type: none"> Swimming Pool - Heat exchanger replacement. Courtyard upgrades. <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	161,152	15,518	21,781	22,310	65,887	35,656
	Furniture, Fixtures & Equip						
	Professional Fees	254,255	23,794	33,398	34,209	111,182	51,672
	Land & Buildings						
	Utilities						
	Facility Contracts	900,096	103,453	36,022	148,739	374,172	237,710
	Road Contracts						
	Landscaping	173,297		109,185		64,112	
	Personnel & Other	194,278	24,883	23,959	24,541	81,763	39,132
	Expenditures Total	1,683,078	167,648	224,345	229,799	697,116	364,170
	Funding						
	Reserves/Reserve Funds	167,648	167,648				
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	1,515,430		224,345	229,799	697,116	364,170	
Funding Total	1,683,078	167,648	224,345	229,799	697,116	364,170	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	4	Upgrading aging equipment will reduce utility costs.					
State of Good Repair	5	Replacement and upgrade of aging facility components ensure assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Rotary Park Community Centre Facilities Redevelopment Recreation

Project ID: C582124

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at Rotary Park Community Centre are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants and staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <p>1. Replace aging lockers.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	19,694	3,750	4,358	3,806	5,044	2,736
	Furniture, Fixtures & Equip						
	Professional Fees	30,099	5,750	6,583	5,836	7,735	4,195
	Land & Buildings						
	Utilities						
	Facility Contracts	142,985	25,000	29,051	25,375	45,320	18,239
	Road Contracts						
	Landscaping	11,548				11,548	
	Personnel & Other	34,123	6,365	7,394	6,461	9,260	4,643
	Expenditures Total	238,449	40,865	47,386	41,478	78,907	29,813
	Funding						
	Reserves/Reserve Funds	40,865	40,865				
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	197,584		47,386	41,478	78,907	29,813	
Funding Total	238,449	40,865	47,386	41,478	78,907	29,813	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	Replacing aging lockers.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Memorial Arena Facility Improvements

Project ID: C582134

Facilities Redevelopment Recreation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at Memorial Arena are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants and staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <p>1. Exterior door replacement.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	389,566	18,795	21,391	17,784	298,980	32,616
	Furniture, Fixtures & Equip	20,300	20,300				
	Professional Fees	585,312	16,800	32,799	27,269	458,434	50,010
	Land & Buildings						
	Utilities						
	Facility Contracts	2,576,792	105,000	142,605	118,560	1,993,193	217,434
	Road Contracts						
	Landscaping						
	Personnel & Other	444,261	20,314	23,530	19,562	328,877	51,978
	Expenditures Total	4,016,231	181,209	220,325	183,175	3,079,484	352,038
	Funding						
	Reserves/Reserve Funds	181,209	181,209				
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	3,835,022		220,325	183,175	3,079,484	352,038	
Funding Total	4,016,231	181,209	220,325	183,175	3,079,484	352,038	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	Replacing exterior door.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Milton Sports Centre Facility Improvements

Project ID: C582148

Facilities Redevelopment Recreation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>The 2021 capital program for the Milton Sports Centre Facility Improvements is based on the Council approved Asset Management Plan presented through CORS 067-17 which incorporated the results of the 2015 Facility Infrastructure Audit.</p> <p>The Audit recommends replacing mechanical and electrical equipment that has reached the end of its useful life to maintain safe operating conditions and mitigate risk associated with equipment failure and unforeseen breakdowns. Staff evaluation of equipment condition confirm this recommendation.</p> <p>To ensure assets continue to perform at expected levels of service as well as implement solutions to reduce energy consumption, the following improvements have been identified for 2021:</p> <ol style="list-style-type: none"> 1. Replacement of two - 2 ton AC units. 2. Replacement of hot water tank. 3. Replacement of lights in Rink C and D to LED. <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p> <p>This project will result in ongoing operating savings in utility costs.</p>	Expenditures						
	Town Admin & Contingency	814,224	33,818	133,587	158,456	314,675	173,688
	Furniture, Fixtures & Equip	17,255		17,255			
	Professional Fees	1,295,131	51,854	245,174	257,455	482,502	258,146
	Land & Buildings						
	Utilities						
	Facility Contracts	5,508,489	225,450	1,047,889	1,056,370	1,987,326	1,191,454
	Road Contracts						
	Landscaping	63,266		21,112		30,213	11,941
	Personnel & Other	990,452	37,199	243,460	174,735	343,735	191,323
	Expenditures Total	8,688,817	348,321	1,708,477	1,647,016	3,158,451	1,826,552
	Funding						
	Reserves/Reserve Funds	348,321	348,321				
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	8,340,496		1,708,477	1,647,016	3,158,451	1,826,552	
Funding Total	8,688,817	348,321	1,708,477	1,647,016	3,158,451	1,826,552	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	4	Replacing existing lighting with LED lighting in Rink C and D.					
State of Good Repair	5	Replacement of facility components ensure assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Milton Sports Centre Facility Improvements

Project ID: C582148

Facilities Redevelopment Recreation

	Operating Impact						
	Total	2021 Growth / Volume Changes	2021 Service Level Changes	2022 Growth / Volume Changes	2022 Service Level Changes	2023 Growth / Volume Changes	2023 Service Level Changes
Expected Expenditures							
Purchased Services	(18,000)	(2,000)		(8,000)		(8,000)	
Total Expected Expenditures	(18,000)	(2,000)		(8,000)		(8,000)	
Total Operating Impact	(18,000)	(2,000)		(8,000)		(8,000)	

Capital Budget Details

Mattamy National Cycling Centre Improvements

Project ID: C582160

Facilities Redevelopment Recreation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>To ensure assets continue to perform at expected levels of service as well as implement solutions to reduce energy consumption, the following improvements have been identified for 2021:</p> <ol style="list-style-type: none"> 1. Replacement of AC unit. 2. Replacement of infield lights to LED. <p>This project budget is higher than the prior year forecast due to the planned conversion of infield lights to LED.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p> <p>This project will result in ongoing operating savings in utility costs.</p>	Expenditures						
	Town Admin & Contingency	337,234	159,167	40,600		116,201	21,266
	Furniture, Fixtures & Equip						
	Professional Fees	501,776	92,222	93,380		267,263	48,911
	Land & Buildings						
	Utilities						
	Facility Contracts	2,858,454	1,077,780	406,000		1,162,015	212,659
	Road Contracts						
	Landscaping						
	Personnel & Other	242,866	65,625	41,949		97,864	37,428
	Expenditures Total	3,940,330	1,394,794	581,929		1,643,343	320,264
	Funding						
	Reserves/Reserve Funds	1,394,794	1,394,794				
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	2,545,536		581,929		1,643,343	320,264	
Funding Total	3,940,330	1,394,794	581,929		1,643,343	320,264	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	4	Replace existing lighting with LED lighting.					
State of Good Repair	5	Replacement of facility components to ensure assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Mattamy National Cycling Centre Improvements

Project ID: C582160

Facilities Redevelopment Recreation

	Operating Impact						
	Total	2021 Growth / Volume Changes	2021 Service Level Changes	2022 Growth / Volume Changes	2022 Service Level Changes	2023 Growth / Volume Changes	2023 Service Level Changes
Expected Expenditures							
Purchased Services	(168,750)	(18,750)		(75,000)		(75,000)	
Total Expected Expenditures	(168,750)	(18,750)		(75,000)		(75,000)	
Total Operating Impact	(168,750)	(18,750)		(75,000)		(75,000)	

Capital Budget Details

Milton Indoor Turf Centre Improvements

Project ID: C582166

Facilities Redevelopment Recreation

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>To ensure assets perform at expected levels of service the following improvement have been identified for 2021:</p> <p>1. Fan motors for the inflation unit.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures					
	Town Admin & Contingency	107,332	3,806	53,638		49,888
	Furniture, Fixtures & Equip					
	Professional Fees	178,888	6,344	89,397		83,147
	Land & Buildings					
	Utilities					
	Facility Contracts	715,545	25,375	357,585		332,585
	Road Contracts					
	Landscaping					
	Personnel & Other	118,494	4,202	59,216		55,076
	Expenditures Total	1,120,259	39,727	559,836		520,696
	Funding					
	Reserves/Reserve Funds	39,727	39,727			
	Development Charges					
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding	1,080,532		559,836		520,696	
Funding Total	1,120,259	39,727	559,836		520,696	
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	Install fan motors for the inflation unit.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

FirstOntario Arts Centre Milton Facility Improvements

Project ID: C583101

Facilities Redevelopment Arts/Cultural

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>Improvement projects at FirstOntario Arts Centre Milton are based on the Asset Management Plan CORS-067-17 as well as property management obligations and opportunities. The recommended budget has been developed based on the 2015 Infrastructure Facility Audit, with additional input from assigned consultants and staff to address life cycle replacements and corrective maintenance activities. The following improvements have been identified for 2021:</p> <ol style="list-style-type: none"> 1. Program video televisions replacement. 2. HVAC upgrades for the tech office. 3. Automated theatre lighting replacement. 4. Theatrical drapery cleaning. 5. Scissor lift structural inspection and remediation. <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	31,120	19,500			11,620	
	Furniture, Fixtures & Equip	50,000	50,000				
	Professional Fees	54,326	27,600			26,726	
	Land & Buildings						
	Utilities						
	Facility Contracts	261,201	145,000			116,201	
	Road Contracts						
	Landscaping						
	Personnel & Other	33,062	9,323			23,739	
	Expenditures Total	429,709	251,423			178,286	
	Funding						
	Reserves/Reserve Funds	251,423	251,423				
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	178,286				178,286		
Funding Total	429,709	251,423			178,286		
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	5	Replace aging Audio/video equipment. Replacement of facility components ensure assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Civic Operations Centre Facility Improvements

Project ID: C584105

Facilities Redevelopment Engineering

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>The 2021 capital program for the Civic Operations Centre is based on the principles of the Asset Management Plan presented through CORS 067-19. Facility improvements in 2021 include estimated site works. Costs are based on previous investment in similar infrastructure and estimates from suppliers. The following improvement has been identified for 2021:</p> <p>1. Card reader on main access gate.</p> <p>In the case of unanticipated changes in the facility's condition, staff may need to reprioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	50,430	812	5,810	5,810	12,456	25,542
	Furniture, Fixtures & Equip						
	Professional Fees	114,125		13,363	13,363	28,649	58,750
	Land & Buildings						
	Utilities						
	Facility Contracts	503,444	8,120	58,101	58,101	124,562	254,560
	Road Contracts						
	Landscaping						
	Personnel & Other	102,713	1,372	11,869	11,869	25,446	52,157
	Expenditures Total	770,712	10,304	89,143	89,143	191,113	391,009
	Funding						
	Reserves/Reserve Funds	10,304	10,304				
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	760,408		89,143	89,143	191,113	391,009	
Funding Total	770,712	10,304	89,143	89,143	191,113	391,009	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	3	Replacement and upgrade of aging facility components ensure assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Fire Halls Facility Improvements

Project ID: C587114

Facilities Redevelopment Fire

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>The 2021 capital program for the Fire Halls Improvement is based on the principles of the Asset Management Plan presented through CORS 067-19. Facility improvements in 2021 include estimated site works. Costs are based on previous investment in similar infrastructure and estimates from suppliers. The following improvement has been identified for 2021:</p> <ol style="list-style-type: none"> 1. HVAC replacement at Station No. 2. 2. Card reader replacement at Station No. 2. 3. Generator upgrades for Stations No. 1, No. 3 and No. 4. <p>In the case of unanticipated changes in the facility's condition, staff may need to re-prioritize the above capital improvements by way of addressing those circumstances. Costs are based on similar projects and information available to date.</p>	Expenditures						
	Town Admin & Contingency	171,681	21,980	7,992	25,313	4,415	111,981
	Furniture, Fixtures & Equip	53,643		53,643			
	Professional Fees	340,974	26,376	14,511	58,219	7,217	234,651
	Land & Buildings						
	Utilities						
	Facility Contracts	1,187,136	146,540	26,281	252,445	44,158	717,712
	Road Contracts						
	Landscaping	154,255					154,255
	Personnel & Other	400,302	33,410	17,868	62,093	10,709	276,222
	Expenditures Total	2,307,991	228,306	120,295	398,070	66,499	1,494,821
	Funding						
	Reserves/Reserve Funds	228,306	228,306				
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	2,079,685		120,295	398,070	66,499	1,494,821	
Funding Total	2,307,991	228,306	120,295	398,070	66,499	1,494,821	
Priority							
Category	Score	Rationale					
Health and Safety Issues	4	Ability to provide continuous service to building during a power failure.					
Cost Savings/Payback	0						
State of Good Repair	4	Replacement of aging facility components ensures assets perform at expected levels of service.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Town Hall Construction/Expansion

Project ID: C591100

Facilities Growth Civic

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>The 2021 funding provides for the necessary professional fees associated with the next steps related to the development of the Civic Precinct.</p> <p>This project was identified in the 2016 Downtown Study, which contemplated:</p> <ol style="list-style-type: none"> 1.A civic presence as an anchor in the downtown 2.Building on existing heritage 3.Creating a vibrant, pedestrian friendly, interactive public space 4.Parking facilities to meet existing and future needs <p>A concept was approved in 2018 through report ES-010-18 along with direction to proceed with further design and analysis.</p> <p>In the time since the approval of this concept the COVID-19 pandemic has impacted business operations in both the public and private sectors, with employers assessing technology and space requirements differently than just a short time ago. Prior to proceeding further with the existing concept, it is appropriate for the Town to apply the lessons learned from the pandemic in order to realize further efficiencies in the long-term, as well as to better reflect the revised needs of the public and business community.</p> <p>This project will provide for this review and related analysis, with any resulting changes to the projected capital investment requirements being reflected in future budget processes</p>	Expenditures						
	Town Admin & Contingency	3,272,230		17,173	1,370,949	1,884,108	
	Furniture, Fixtures & Equip	2,175,202				2,175,202	
	Professional Fees	1,954,319	100,000	746,680	556,681	550,958	
	Land & Buildings						
	Utilities						
	Facility Contracts	15,757,049			7,771,781	7,985,268	
	Road Contracts						
	Landscaping	4,414,730				4,414,730	
	Personnel & Other	1,205,692	3,000	273,021	339,297	590,374	
	Expenditures Total	28,779,222	103,000	1,036,874	10,038,708	17,600,640	
	Funding						
	Reserves/Reserve Funds	6,058,732	51,500		4,107,232	1,900,000	
	Development Charges						
	Capital Provision	16,032,875	51,500		5,438,544	10,542,831	
Grants/Subsidies							
Debentures	4,309,476				4,309,476		
Recoveries/Donations							
Other Funding	2,378,139		1,036,874	492,932	848,333		
Funding Total	28,779,222	103,000	1,036,874	10,038,708	17,600,640		
	Priority						
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	0						
Growth Related Need	2	Review and analyze the next steps related to the development of the Civic Precinct.					
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

1 Ton Crew Dump Truck Fleet Equipment Replacement

Project ID: C450117

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
2021 (Pre-approved with the 2020 Budget):						
Replace three (3) one ton dump trucks (Units 2012, 2030 and 2032) for the parks operations which have reached the end of their ten (10) year life cycle. These units are required for various tasks, such as pulling landscape trailers with mowers, mulch, and dirt between the months of April and November for park and playground maintenance. In winter months they are required to pull equipment trailers with a sidewalk plow and salter unit, as well as carry salt for pathway and sidewalk maintenance.						
Replace one (1) one ton dump trucks (unit 2014) for the roads operations which has reached the end of its ten (10) year life cycle. This unit is required to carry staff and materials to various job sites to perform culvert maintenance, asphaltting roadways, pothole repairs, roadside forestry clearing, ditching, and shouldering.						
Condition assessment indicated the following:						
Units 2012 / 2014 - Dump truck is in poor condition. - Recent repair history indicates repairs to axle, transmission, water pump and rotors.						
Units 2030 / 2032 - Dump truck is in poor condition. - Recent repair history indicates repairs to the steering damper, serpentine belt and idler pulley.						
The cost estimate is based on an updated market assessment. This cost estimate may be subject to change due to foreign exchange impacts.						
Expenditures						
Town Admin & Contingency						
Furniture, Fixtures & Equip	1,920,000	300,000	75,000	150,000	225,000	1,170,000
Professional Fees						
Land & Buildings						
Utilities						
Facility Contracts						
Road Contracts						
Landscaping						
Personnel & Other	57,600	9,000	2,250	4,500	6,750	35,100
Expenditures Total	1,977,600	309,000	77,250	154,500	231,750	1,205,100
Funding						
Reserves/Reserve Funds	1,977,600	309,000	77,250	154,500	231,750	1,205,100
Development Charges						
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	1,977,600	309,000	77,250	154,500	231,750	1,205,100
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	4	This vehicle has reached the end of its useful life and the condition assessment indicates replacement is required.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Landscape Trailer

Project ID: C450123

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace one (1) landscape trailer (unit 1832) that has reached the end of its twelve (12) year life cycle. This unit is used to transport equipment at various parks and playgrounds.</p> <p>Condition assessment indicates the following:</p> <p>Unit 1832</p> <ul style="list-style-type: none"> - Trailer is in poor condition, the flooring boards are showing wear and tear. - Recent repair history indicates repairs to tail signal lights. <p>The cost estimate is based on an updated market assessment.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	354,400	9,200	9,200	18,400	69,300	248,300
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	10,632	276	276	552	2,079	7,449
Expenditures Total	365,032	9,476	9,476	18,952	71,379	255,749	
Funding							
Reserves/Reserve Funds	365,032	9,476	9,476	18,952	71,379	255,749	
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	365,032	9,476	9,476	18,952	71,379	255,749	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	3	This unit has reached the end of its scheduled life cycle and condition assessment indicates replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

3/4 Ton Pick Ups Replacement Fleet Equipment Replacement

Project ID: C450127

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace three (3) 3/4 Ton Diesel Pick-Up Trucks (units 2028, 2119 and 2120) which have reached the end of their seven (7) year life cycle. The pickups are used for road patrols, hauling trailers with equipment to various job sites, transporting equipment and staff to job sites.</p> <p>Condition assessment indicates the following:</p> <p>Unit 2028 - Truck in poor condition, cab and body rusting. - Recent repair history indicates repairs to engine valve, brakes and rotors.</p> <p>Unit 2119 - Truck in poor condition, cab and body rusting. - Recent repair history indicates repairs to front brakes and rotors along with the battery replacement.</p> <p>Unit 2120 - Truck in poor condition, cab and body rusting. - Recent repair history indicates repairs to the heater, traction bar, window motor and installation of a new oil pan.</p> <p>The cost estimate is based on updated market assessment.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	1,321,200	166,200		165,000	495,000	495,000
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	39,636	4,986		4,950	14,850	14,850
Expenditures Total	1,360,836	171,186		169,950	509,850	509,850	
Funding							
Reserves/Reserve Funds	1,360,836	171,186		169,950	509,850	509,850	
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	1,360,836	171,186		169,950	509,850	509,850	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	5	These units have reached the end of their scheduled life cycle and condition assessment indicates replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Farm Tractors

Project ID: C450130

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace one (1) Farm Tractor (unit 1442) which has reached the end of its fifteen (15) year life cycle. The Farm tractor utilizes various attachments for parks maintenance.</p> <p>Condition assessment indicates the following:</p> <p>Unit 1442</p> <ul style="list-style-type: none"> - Tractor is in poor condition with the body rusting. - Recent repair history indicates repairs to alternator and wiring system. <p>The cost estimate is based on updated market assessment.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	539,000	93,000		170,000		276,000
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	16,170	2,790		5,100		8,280
	Expenditures Total	555,170	95,790		175,100		284,280
	Funding						
	Reserves/Reserve Funds	555,170	95,790		175,100		284,280
	Development Charges						
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	555,170	95,790		175,100		284,280	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	5	This unit has reached the end of its useful life and requires replacement based on condition assessment.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Multifunction Tractor

Project ID: C450132

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace five (5) Multifunctional Tractor Attachments (units 2015, 2016, 2017, 2018 and 2021) which have reached the end of their ten (10) year life cycle. The attachments are used for sidewalk winter and summer maintenance.</p> <p>Condition assessment indicates the following:</p> <p>Unit 2015 and 2016 - Attachments are in poor condition. - Recent repair history indicates repairs to skid shoes, pin locks and spindle spacers.</p> <p>Unit 2017 and 2018 - Attachments are in poor condition. - Recent repair history indicates repairs to bearings and bearing housing and replacement of sprockets.</p> <p>Unit 2021 - Attachment is in poor condition - Recent repair history indicates repairs to the chains and the hydraulic motor brushes.</p> <p>The cost estimate is based on updated market assessment.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	860,600	39,100	140,000	194,000	188,000	299,500
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	25,818	1,173	4,200	5,820	5,640	8,985
	Expenditures Total	886,418	40,273	144,200	199,820	193,640	308,485
	Funding						
Reserves/Reserve Funds	886,418	40,273	144,200	199,820	193,640	308,485	
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
	Funding Total	886,418	40,273	144,200	199,820	193,640	308,485
	Priority						
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	These units have reached the end of their scheduled life cycle and condition assessment indicates replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Enforcement Vehicles

Project ID: C450148

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace two (2) Animal Enforcement Vehicles (units A100 and A102) which have reached the end of their ten (10) year life cycle. The vehicle is used for animal control.</p> <p>Condition assessment indicates the following:</p> <p>Unit A100 - Vehicle is in poor condition. - Recent repair history indicates repairs to brake sliders, installation of a new battery and headlights.</p> <p>Unit A102 - Vehicle is in poor condition. - Recent repair history indicates repairs to brakes, rotors, spark plus and installation of a new battery and head gasket.</p> <p>The cost estimate is based on updated market assessment.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip	384,400	82,000	30,800	30,800	117,600	123,200
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	11,532	2,460	924	924	3,528	3,696
	Expenditures Total	395,932	84,460	31,724	31,724	121,128	126,896
	Funding						
	Reserves/Reserve Funds	301,210	84,460			89,854	126,896
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding	94,722		31,724	31,724	31,274		
Funding Total	395,932	84,460	31,724	31,724	121,128	126,896	
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	These units have reached the end of their scheduled life cycle and condition assessment indicates replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Sign Truck

Project ID: C450149

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace two (2) Sign Trucks (units 2002 and 2004) which have reached the end of their ten (10) year life cycle. This vehicle is used for road sign maintenance.</p> <p>Condition assessment indicates the following:</p> <p>Unit 2002 - Sign truck is in poor condition. - Recent repair history indicates repairs to emissions filter, transmission sensor and fabricate rail for rear steps.</p> <p>Unit 2004 - Sign truck is in poor condition. - Recent repair history indicates repairs to alternator, A/C compressor and strobe lights.</p> <p>The cost estimate is based on an updated market assessment.</p>	Expenditures						
	Town Admin & Contingency	492,000	320,000		86,000	86,000	
	Furniture, Fixtures & Equip						
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other		14,760	9,600		2,580	2,580
	Expenditures Total		506,760	329,600		88,580	88,580
	Funding						
	Reserves/Reserve Funds	506,760	329,600		88,580	88,580	
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	506,760	329,600		88,580	88,580		
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	These units have reached the end of their scheduled life cycle and condition assessments indicate replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Haul All/Packer

Project ID: C450150

Fleet Equipment Replacement

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
2021 (Pre-approved with the 2020 Budget):						
Replace one (1) Garbage Haul Packer (unit 2122) which has reached the end of its seven (7) year life cycle. The vehicle is used to collect garbage from parks and various locations within the Town.						
Condition assessment indicated the following:						
- Haul all Packer is in poor condition.						
- Recent repair history indicates repairs to accelerator, brakes, shock absorbers and installation of a new serpentine belt.						
The cost estimate is based on updated market assessment.						
Expenditures						
Town Admin & Contingency						
Furniture, Fixtures & Equip	462,820	154,820			154,000	154,000
Professional Fees						
Land & Buildings						
Utilities						
Facility Contracts						
Road Contracts						
Landscaping						
Personnel & Other	13,885	4,645			4,620	4,620
Expenditures Total	476,705	159,465			158,620	158,620
Funding						
Reserves/Reserve Funds	476,705	159,465			158,620	158,620
Development Charges						
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	476,705	159,465			158,620	158,620
Priority						
Category	Score	Rationale				
Health and Safety Issues	0					
Cost Savings/Payback	0					
State of Good Repair	5	This unit has reached the end of its scheduled life cycle and condition assessment indicates replacement is required.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Brush Chipper - Replacement

Project ID: C450158

Fleet Equipment Replacement

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is to replace one (1) Brush Chipper (unit 1495) which has reached the end of its fifteen (15) year life cycle. This equipment is used to clean up trees and branches and convert it into mulch.</p> <p>Condition assessment indicates the following:</p> <p>Unit 1495</p> <ul style="list-style-type: none"> - Brush Chipper is in poor condition. - Recent repair history indicates repairs to replace broken throttle, rotate cutting blades and replacement of a oil pressure sensor. <p>The cost estimate is based on updated market assessment.</p>	Expenditures						
	Town Admin & Contingency	95,000	95,000				
	Furniture, Fixtures & Equip						
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts	2,850	2,850				
	Landscaping						
	Personnel & Other						
Expenditures Total	97,850	97,850					
Funding							
Reserves/Reserve Funds	97,850	97,850					
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	97,850	97,850					
Priority							
Category	Score	Rationale					
Health and Safety Issues	0						
Cost Savings/Payback	0						
State of Good Repair	4	This unit has reached the end of its scheduled life cycle and condition assessment indicates replacement is required.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Park Improvements

Project ID: C470001

Park Preservation

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>This project is intended to address asphalt path repairs to maintain pedestrian usability, concrete bleachers in sports fields, ongoing concrete skate park repairs, and to add fencing/gates around Class "A" and Premier Sports Fields to assist with turf maintenance control.</p> <p>Costs are based on similar recent projects and current pricing information available to address necessary work to be completed in the budget year from yearly condition inspections.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip						
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping	734,008	98,000	79,501	79,501	238,503	238,503
	Personnel & Other	22,020	2,940	2,385	2,385	7,155	7,155
	Expenditures Total	756,028	100,940	81,886	81,886	245,658	245,658
	Funding						
	Reserves/Reserve Funds	756,028	100,940	81,886	81,886	245,658	245,658
	Development Charges						
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	756,028	100,940	81,886	81,886	245,658	245,658	
Priority							
Category	Score	Rationale					
Health and Safety Issues	4	Asphalt path repairs to minimize trip hazards.					
Cost Savings/Payback	0						
State of Good Repair	3	Phased in repairs and replacement of various park assets to allow continued activity.					
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

EAB Implementation Strategy

Project ID: C510184

Forestry

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>As previously outlined in ENG-020-18, there are approximately 3,903 trees remaining in the rural area that are recommended to be removed based on the results of the 2018 Tree Inventory Study. These represent trees at the end of their life and/or trees with potential risk hazards along rural roads. The majority of these trees are of the ash species. This project allows for the systematic removal of these trees over a three year period.</p> <p>Also included in this project is the continued treatment and eventual removal of the remaining 135 ash trees in the urban area which are along "tree alleys" such as Laurier Avenue. To allow for a gradual transition from mature ash to a juvenile species, the Town has been taking a successional removal and planting approach. This project allows for the treatment of these trees with TreeAzin in 2021 to prolong their life and removal of 46 of those trees in 2021. The forecast for 2022 includes the removal and replacement of the remaining 89 trees.</p> <p>The cost estimates included in this project are based on similar work that has been undertaken in recent years.</p>	Expenditures					
	Town Admin & Contingency					
	Furniture, Fixtures & Equip					
	Professional Fees	25,000	25,000			
	Land & Buildings					
	Utilities					
	Facility Contracts					
	Road Contracts					
	Landscaping	363,525	227,675	135,850		
	Personnel & Other	11,656	7,580	4,076		
Expenditures Total	400,181	260,255	139,926			
Funding						
Reserves/Reserve Funds	400,181	260,255	139,926			
Development Charges						
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	400,181	260,255	139,926			
	Priority					
Category	Score	Rationale				
Health and Safety Issues	5	To prevent diseased trees from falling.				
Cost Savings/Payback	0					
State of Good Repair	4	Reactive effort due to pest invasion.				
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Transit Bus Pads

Project ID: C550104

Transit

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>The Transit Bus Pads project supports the construction of accessible bus stop infrastructure for transit routes in growth areas, including, but not limited to, accessible landing pads/pathways, bus stop signage, scheduling information, and other pertinent transit amenities. The works and associated costing were included in the 2015 Development Charge Background Study. The annual program budget has been updated for inflationary increases.</p> <p>This project will result in ongoing operational expenses in the form of long term contributions to reserves to support future asset replacement.</p>	Expenditures						
	Town Admin & Contingency						
	Furniture, Fixtures & Equip						
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping	267,960	26,796	26,796	26,796	80,388	107,184
	Personnel & Other	8,040	804	804	804	2,412	3,216
	Expenditures Total	276,000	27,600	27,600	27,600	82,800	110,400
	Funding						
	Reserves/Reserve Funds						
	Development Charges	276,000	27,600	27,600	27,600	82,800	110,400
	Capital Provision						
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	276,000	27,600	27,600	27,600	82,800	110,400	
Priority							
Category	Score	Rationale					
Health and Safety Issues	4	Meeting accessibility standards and regulations and providing barrier-free connections to/from transit.					
Cost Savings/Payback	0						
State of Good Repair	0						
Growth Related Need	2	Accessible bus stops for growth related routes.					
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Transit Bus Pads

Project ID: C550104

Transit

	Operating Impact						
	Total	2021 Growth / Volume Changes	2021 Service Level Changes	2022 Growth / Volume Changes	2022 Service Level Changes	2023 Growth / Volume Changes	2023 Service Level Changes
Expected Expenditures							
Transfers to Own Funds	2,679	893		893		893	
Total Expected Expenditures	2,679	893		893		893	
Total Operating Impact	2,679	893		893		893	

Capital Budget Details

Transit Bus Stop-Retrofit

Project ID: C550108

Transit

Description	Budget					
	Total	2021	2022	2023	2024-2026	2027-2030
<p>This project is for the design and construction of universally accessible bus stops with standardized bus stop infrastructure in compliance with Accessibility for Ontarians with Disabilities Act (AODA) Integrated Regulation - Built Environment standards and industry best practices. This work will align with system network redesign to be implemented in 2021 as per the 2019-2023 Milton Transit Service Review and Master Plan Update (ENG-021-19).</p> <p>Bus stop quantities for this capital project are verified from an assessment of current bus stop conditions in the service area. Locations are prioritized based on stop accessibility, usage, amenity potential, and strategic criteria (i.e. defining a fully accessible bus route). The annual project is anticipated to conclude after 2021 as it is expected that all retrofitted stops within the current service area will be complete.</p> <p>The cost for this project is based on quantities and site-specific contextual specifications using forecasted construction rates.</p>	Expenditures					
	Town Admin & Contingency					
Furniture, Fixtures & Equip						
Professional Fees						
Land & Buildings						
Utilities						
Facility Contracts						
Road Contracts						
Landscaping	71,456	71,456				
Personnel & Other	2,144	2,144				
Expenditures Total	73,600	73,600				
Funding						
Reserves/Reserve Funds	73,600	73,600				
Development Charges						
Capital Provision						
Grants/Subsidies						
Debentures						
Recoveries/Donations						
Other Funding						
Funding Total	73,600	73,600				
Priority						
Category	Score	Rationale				
Health and Safety Issues	4	Meet accessibility requirements for bus stops.				
Cost Savings/Payback	0					
State of Good Repair	0					
Growth Related Need	0					
Service Enhancement	0					
Tied to Another Jurisdiction	0					

Capital Budget Details

Onboard Vehicle Surveillance System

Project ID: C550112

Transit

Description	Budget						
	Total	2021	2022	2023	2024-2026	2027-2030	
<p>In light of pandemic response, this project builds on existing Intelligent Transportation Systems (ITS) to implement an onboard vehicle surveillance system on all conventional and specialized transit buses. The camera system provides added security and emergency support in addressing customer and operator needs during service operations. Costs have been based on estimated equipment requirements per vehicle, installation and back-office system supports as per existing contract through the Metrolinx Transit Procurement Initiative (TPI) program.</p> <p>This project will result in ongoing operational expenses associated with subscription and licensing fees as well as contributions to reserves to support future asset replacement.</p>	Expenditures						
	Town Admin & Contingency	241,350	241,350				
	Furniture, Fixtures & Equip						
	Professional Fees						
	Land & Buildings						
	Utilities						
	Facility Contracts						
	Road Contracts						
	Landscaping						
	Personnel & Other	7,241	7,241				
Expenditures Total	248,591	248,591					
Funding							
Reserves/Reserve Funds	248,591	248,591					
Development Charges							
Capital Provision							
Grants/Subsidies							
Debentures							
Recoveries/Donations							
Other Funding							
Funding Total	248,591	248,591					
Priority							
Category	Score	Rationale					
Health and Safety Issues	4	The onboard vehicle surveillance system is for the health of safety of the transit staff and service users.					
Cost Savings/Payback	0						
State of Good Repair	0						
Growth Related Need	0						
Service Enhancement	0						
Tied to Another Jurisdiction	0						

Capital Budget Details

Onboard Vehicle Surveillance System

Project ID: C550112

Transit

Operating Impact							
	Total	2021 Growth / Volume Changes	2021 Service Level Changes	2022 Growth / Volume Changes	2022 Service Level Changes	2023 Growth / Volume Changes	2023 Service Level Changes
Expected Expenditures							
Transfers to Own Funds	90,507	30,169		30,169		30,169	
Purchased Services	4,050	1,350		1,350		1,350	
Total Expected Expenditures	94,557	31,519		31,519		31,519	
Total Operating Impact	94,557	31,519		31,519		31,519	

Operating Budget Details

	2019 Actuals	2020 Projected Actuals	2020 Approved Budget	2021 Non-Recurring	2021 Status Quo/ Contractual	2021 Growth/Volume Change	2021 Service Level Change	2021 Approved Budget	% Change Presented/P.Y. Approved
COMMUNITY SERVICES									
RECREATION AND CULTURE FACILITIES									
EXPENDITURES									
Salaries and Benefits	5,150,350	3,859,883	5,880,669	(806,881)	124,082	-	-	5,197,870	(11.6%)
Administrative	23,194	10,055	34,653	(983)	6,293	-	-	39,963	15.3%
Financial	704,018	550,110	682,196	(11,497)	(284,365)	-	-	386,334	(43.4%)
Transfers to Own Funds	1,310,844	1,702,053	1,705,288	-	67,471	-	-	1,772,759	4.0%
Purchased Goods	666,192	415,636	892,228	(117,947)	(15,456)	-	-	758,825	(15.0%)
Purchased Services	5,216,168	4,155,188	5,943,638	(461,205)	21,473	(20,750)	-	5,483,156	(7.7%)
Fleet Expenses	1,180	-	-	-	-	-	-	-	0.0%
Reallocated Expenses	128,237	168,626	170,038	-	2,444	-	-	172,482	1.4%
Total EXPENDITURES	13,200,183	10,861,551	15,308,710	(1,398,513)	(78,058)	(20,750)	-	13,811,389	(9.8%)
REVENUE									
Financing Revenue	(816,875)	(629,272)	(779,014)	-	146,336	-	-	(632,678)	(18.8%)
Grants	(880,781)	(920,775)	(905,100)	-	(5,017)	-	-	(910,117)	0.6%
Recoveries and Donations	(239,181)	(231,147)	(215,603)	-	147,052	-	-	(68,551)	(68.2%)
User Fees and Service Charges	(6,671,054)	(3,419,860)	(7,314,180)	2,315,462	(124,737)	(16,294)	-	(5,139,749)	(29.7%)
Reallocated Revenue	(318,754)	(414,203)	(420,855)	-	(2,796)	-	-	(423,651)	0.7%
Total REVENUE	(8,926,645)	(5,615,257)	(9,634,752)	2,315,462	160,838	(16,294)	-	(7,174,746)	(25.5%)
Total RECREATION AND CULTURE FACILITIES	4,273,538	5,246,294	5,673,958	916,949	82,780	(37,044)	-	6,636,643	17.0%
ADMINISTRATION AND CIVIC FACILITIES									
EXPENDITURES									
Salaries and Benefits	2,905,695	3,071,677	3,187,940	(528,364)	(37,434)	743	-	2,622,885	(17.7%)
Administrative	38,781	23,970	48,325	(8,000)	49	-	-	40,374	(16.5%)
Financial	67,472	66,711	51,169	-	8,724	-	-	59,893	17.0%
Transfers to Own Funds	408,962	398,174	335,196	-	(30,791)	-	-	304,405	(9.2%)
Purchased Goods	62,094	47,431	70,572	-	(8,650)	1,678	-	63,600	(9.9%)
Purchased Services	844,389	840,548	988,166	-	(6,398)	23,093	-	1,004,861	1.7%
Reallocated Expenses	58,447	75,155	67,653	-	1,140	2	-	68,795	1.7%
Total EXPENDITURES	4,385,840	4,523,666	4,749,021	(536,364)	(73,360)	25,516	-	4,164,813	(12.3%)
REVENUE									
Financing Revenue	(1,403,103)	(1,539,876)	(1,409,628)	-	31,751	-	-	(1,377,877)	(2.3%)
Recoveries and Donations	(19,441)	(21,114)	(21,114)	-	-	-	-	(21,114)	0.0%
User Fees and Service Charges	(269,676)	(241,264)	(291,693)	987	(3,981)	-	-	(294,687)	1.0%
Total REVENUE	(1,692,220)	(1,802,254)	(1,722,435)	987	27,770	-	-	(1,693,678)	(1.7%)
Total ADMINISTRATION AND CIVIC FACILITIES	2,693,620	2,721,412	3,026,586	(535,377)	(45,590)	25,516	-	2,471,135	(18.4%)

Operating Budget Details

	2019 Actuals	2020 Projected Actuals	2020 Approved Budget	2021 Non-Recurring	2021 Status Quo/ Contractual	2021 Growth/Volume Change	2021 Service Level Change	2021 Approved Budget	% Change Presented/P.Y. Approved
PROGRAMS									
EXPENDITURES									
Salaries and Benefits	4,371,860	2,526,610	5,346,242	(1,992,663)	138,296	(20,694)	(16,000)	3,455,181	(35.4%)
Administrative	50,041	18,565	61,347	(12,874)	(2,543)	(322)	-	45,608	(25.7%)
Financial	610,570	301,198	329,301	-	553	-	-	329,854	0.2%
Transfers to Own Funds	731	3,350	3,350	-	-	-	-	3,350	0.0%
Purchased Goods	200,643	67,660	294,321	(86,434)	(1,452)	(18,405)	(100)	187,930	(36.1%)
Purchased Services	886,106	234,503	931,183	(273,519)	(156)	(703)	-	656,805	(29.5%)
Reallocated Expenses	21,179	1	30,485	-	266	-	-	30,751	0.9%
Total EXPENDITURES	6,141,130	3,151,887	6,996,229	(2,365,490)	134,964	(40,124)	(16,100)	4,709,479	(32.7%)
REVENUE									
Financing Revenue	(631,526)	(379,297)	(364,823)	-	28,925	12,258	-	(323,640)	(11.3%)
Grants	(59,313)	(92,862)	(67,800)	19,800	-	-	-	(48,000)	(29.2%)
Recoveries and Donations	(407,998)	(139,035)	(402,935)	22,115	2,140	(3,500)	-	(382,180)	(5.2%)
User Fees and Service Charges	(5,306,030)	(1,015,270)	(6,073,917)	3,834,244	(182,437)	61,348	5,518	(2,355,244)	(61.2%)
Total REVENUE	(6,404,867)	(1,626,464)	(6,909,475)	3,876,159	(151,372)	70,106	5,518	(3,109,064)	(55.0%)
Total PROGRAMS	(263,737)	1,525,423	86,754	1,510,669	(16,408)	29,982	(10,582)	1,600,415	1,744.8%
OPERATIONS									
EXPENDITURES									
Salaries and Benefits	6,233,420	6,219,542	6,356,365	-	447,562	-	-	6,803,927	7.0%
Administrative	20,268	29,732	43,282	-	22	-	-	43,304	0.1%
Transfers to Own Funds	1,789,841	1,633,498	1,633,498	-	25,287	-	-	1,658,785	1.5%
Purchased Goods	1,925,346	1,638,547	1,808,740	-	(2,973)	-	-	1,805,767	(0.2%)
Purchased Services	7,603,842	6,627,540	7,233,711	8,000	370,595	179,541	-	7,791,847	7.7%
Fleet Expenses	1,189,130	978,717	1,086,137	-	(74,706)	-	-	1,011,431	(6.9%)
Reallocated Expenses	3,691,039	3,561,144	3,557,558	-	84,854	-	-	3,642,412	2.4%
Total EXPENDITURES	22,452,886	20,688,720	21,719,291	8,000	850,641	179,541	-	22,757,473	4.8%
REVENUE									
Financing Revenue	(212,388)	(237,006)	(237,006)	-	(4,744)	-	-	(241,750)	2.0%
Recoveries and Donations	(3,482,078)	(3,382,987)	(3,232,987)	-	(126,187)	-	-	(3,359,174)	3.9%
User Fees and Service Charges	(1,138,850)	(633,546)	(899,546)	-	(175,164)	-	-	(1,074,710)	19.5%
Reallocated Revenue	(4,137,191)	(3,955,343)	(3,955,343)	-	(96,159)	-	-	(4,051,502)	2.4%
Total REVENUE	(8,970,507)	(8,208,882)	(8,324,882)	-	(402,254)	-	-	(8,727,136)	4.8%
Total OPERATIONS	13,482,379	12,479,838	13,394,409	8,000	448,387	179,541	-	14,030,337	4.7%

Operating Budget Details

	2019 Actuals	2020 Projected Actuals	2020 Approved Budget	2021 Non-Recurring	2021 Status Quo/ Contractual	2021 Growth/Volume Change	2021 Service Level Change	2021 Approved Budget	% Change Presented/P.Y. Approved
TRANSIT									
EXPENDITURES									
Salaries and Benefits	251,657	262,688	262,688	-	6,274	-	-	268,962	2.4%
Administrative	14,329	8,017	13,815	(4,042)	131	-	-	9,904	(28.3%)
Financial	712	300	300	-	-	-	-	300	0.0%
Transfers to Own Funds	1,300,501	1,326,511	1,326,511	-	19,898	30,169	-	1,376,578	3.8%
Purchased Goods	13,906	13,778	13,778	-	-	-	-	13,778	0.0%
Purchased Services	4,163,155	3,737,261	4,438,249	(364,895)	276,879	53,623	-	4,403,856	(0.8%)
Fleet Expenses	1,214,090	1,020,962	1,492,511	(189,175)	(15,958)	(1,478)	-	1,285,900	(13.8%)
Reallocated Expenses	125,475	65,503	65,503	-	1,323	-	-	66,826	2.0%
Total EXPENDITURES	7,083,825	6,435,020	7,613,355	(558,112)	288,547	82,314	-	7,426,104	(2.5%)
REVENUE									
Financing Revenue	(1,103,450)	(1,491,481)	(1,591,481)	(300,000)	614,709	-	-	(1,276,772)	(19.8%)
Grants	-	(387,888)	-	-	-	-	-	-	0.0%
Recoveries and Donations	(376,578)	(127,254)	(434,019)	125,241	253	-	-	(308,525)	(28.9%)
User Fees and Service Charges	(1,334,881)	(542,039)	(1,534,553)	354,568	145,896	-	-	(1,034,089)	(32.6%)
Total REVENUE	(2,814,909)	(2,548,662)	(3,560,053)	179,809	760,858	-	-	(2,619,386)	(26.4%)
Total TRANSIT	4,268,916	3,886,358	4,053,302	(378,303)	1,049,405	82,314	-	4,806,718	18.6%
TOTAL LEVY REQUIREMENTS	24,454,716	25,859,325	26,235,009	1,521,938	1,518,574	280,309	(10,582)	29,545,248	12.6%

Operating Budget Details

SERVICE LEVEL CHANGE

Department	Community Services
Division	Programs
Program	Preschool Drop-in

DESCRIPTION OF SERVICE							
<p>This program change eliminates the Preschool Drop-in program which provides care for children 1 - 7 years. The intent of this program was to provide child care options for parents/guardians while participating in town programs or attending recreational events at the Milton Leisure Centre and Sports Centre. Participation numbers have steadily declined over the years that there is no longer the demand to offer the program.</p>							
Staffing Impacts				Financial Impacts			
	2021	2022	2023		2021	2022	2023
Staff Complement Impact (Number of FTE's)				Expenditures			
Full-time				Salaries and Benefits	\$ (16,000)		
Part-time	0.46			Purchased Goods	(100)		
				Revenues			
				User Fees & Service Charges	5,519		
Total Impact	0.46	-	-	Net Cost	\$ (10,582)	\$ -	\$ -